



111 Michigan Ave NW
Washington, DC 20010-2916
ChildrensNational.org

Children's Hospital DBA Children's National Hospital

COPN Request No. VA-8901

**Establish an Outpatient
Surgical Hospital in Planning
District 8
Health Planning Region II**

August 3, 2026



4701 Cox Road, Suite 400, Glen Allen, VA 23060
T 804.967.9604 F 804.967.9888
hancockdaniel.com

Emily W. G. Towey
Ext. 1432
Email: emily.towey@hancockdaniel.com

July 15, 2026

VIA FEDEX

Antwon Jacobs
Division Supervisor, Division of Certificate of Need
Virginia Department of Health
9960 Mayland Drive, Suite 401
Henrico, Virginia 23233

**RE: COPN Request No. VA-8901
Application Fee
Children's Hospital d/b/a Children's National Hospital
Establish an Outpatient Surgical Hospital**

Dear Mr. Jacobs:

As legal counsel for Children's Hospital d/b/a Children's National Hospital, I am submitting the Certificate of Need application fee for COPN Request No. VA-8901. Please find enclosed a check in the amount of \$7,000. Children's National Hospital will submit the COPN application under separate cover by the August 1, 2026 deadline.

Should you have any questions, please do not hesitate to contact me at emily.towey@hancockdaniel.com or 804-967-9604. Thank you for your attention to this matter.

Sincerely,

A handwritten signature in blue ink that reads 'Emily W.G. Towey'.

Emily W.G. Towey

Enclosure

cc: David Ashman, VP Physician Services/Operations, Children's National Hospital (via email DAshman@childrensnational.org)
Dean Montgomery, Executive Director, HSANV (via email hsanv@aol.com)

HANCOCK DANIEL & JOHNSON PC

150674

DATE		DESCRIPTION	INVOICE #	AMOUNT	DEDUCTION	NET AMOUNT
07/14/2026		Virginia Department of Health Fee for CPN Req. NO. VA-8901	VA - 8901	7,000.00		7,000.00

CHECK DATE	CONTROL NUMBER	TOTALS ▶ Gross:	Ded:	0.00 Net:	7,000.00
07/14/2026	150674				

HANCOCK DANIEL & JOHNSON PC
P.O. BOX 72050
RICHMOND, VA 23255-2050

TOWNE BANK
4501 Cox Road
Glen Allen, VA 23060
68-894/514

150674

PAY
TO THE ORDER OF
Virginia Department of Health
109 Governor St.
Richmond VA 23219

07/14/2026

150674

**\$7,000.00

*** SEVEN THOUSAND & 00/100 DOLLARS

[Signature]
AUTHORIZED SIGNATURE

Security features. Details on back.

⑈ 150674 ⑈ ⑆ 051408949 ⑆ 0500074319 ⑈

COMMONWEALTH OF VIRGINIA

APPLICATION FOR A

MEDICAL CARE FACILITIES CERTIFICATE OF PUBLIC NEED

(CHAPTER 4, ARTICLE 1:1 OF TITLE 32.1,

SECTIONS 32.1 – 102.1 THROUGH 32.1 – 102.12 OF

THE CODE OF VIRGINIA OF 1950, AS AMENDED)

OUTPATIENT FACILITIES

COPN Request No. VA-8901

Children's Hospital d/b/a Children's National Hospital
Establish an Outpatient Surgical Hospital in Planning District 8,
Health Planning Region II

SECTION I**FACILITY ORGANIZATION AND IDENTIFICATION****A. Children's National Fairfax County Ambulatory Surgery Center**

Official Name of Facility

3023 Hamaker Ct

Address

Fairfax

City

VA

State

22031

Zip

703-280-3850

Telephone

B. Children's Hospital DBA Children's National Hospital

Legal Name of Applicant

111 Michigan Avenue NW

Address

Washington

City

DC

State

20001

Zip

C. Chief Administrative Officer**Susan Callicott, MBA, MSN, RN**

Name

111 Michigan Ave, NW Surgery Administration, 4th Floor West Wing

Address

Washington

City

DC

State

20010

Zip

202-476-6179

Telephone

D. Person(s) to whom questions regarding application should be directed:**David Ashman**

Name

111 Michigan Avenue NW

Address

Washington DC 20001
City State Zip

202-476-6284
Phone Number

E. Type of Control and Ownership (Complete appropriate section for both owner and operator.)

Will the facility be operated by the owner? Yes **X** No _____

<u>Owner of the Facility</u> (Check one)	<u>Proprietary</u>	<u>Operator of Facility</u> (Check one)
---	--------------------	--

- | | | |
|-----------|---|-----------|
| (1) _____ | (1) Individual | (1) _____ |
| (2) _____ | (2) Partnership-attach copy of Partnership Agreement and receipt showing that agreement has been recorded | (2) _____ |
| (3) _____ | (3) Corporate-attach copy of Articles of Incorporation and Certificate of Incorporation | (3) _____ |
| (4) _____ | (4) Other _____ Identify | (4) _____ |

Non-Profit

- | | | |
|---------------------------|---|-----------|
| (5) <u>X</u> _____ | (5) Corporation-attach copy of Articles of Incorporation and Certificate of Incorporation | (5) _____ |
|---------------------------|---|-----------|

Please see Attachment I-E, Certificate of Authority to Transact Business in Virginia, Children's National Hospitals Articles of Incorporation.

- | | | |
|-----------|--------------------------|-----------|
| (6) _____ | (6) Other _____ Identify | (6) _____ |
|-----------|--------------------------|-----------|

Governmental

- | | | |
|-----------|------------|-----------|
| (7) _____ | (6) State | (7) _____ |
| (8) _____ | (8) County | (8) _____ |

(9) _____	(9) City	(9) _____
(10) _____	(10) City/County	(10) _____
(11) _____	(11) Hospital Authority or Commission	(11) _____
(12) _____	(12) Other _____ Identify	(12) _____

F. Ownership of the Site (Check one and attach copy of document)

- (1) _____ Fee simple title held by the applicant
 (2) _____ Option to purchase held by the applicant
 (3) _____ leasehold interest for not less than _____ years
 (4) X **Renewable lease, renewable every 5 years**
 (5) _____ Other _____ Identify

Please see Attachment I-F for a copy of the Lease and Amendments.

G. Attach a list of names and addresses of all owners or persons having a financial interest of five percent (5%) or more in the medical care facility.

(a) In the case of proprietary corporation also attach:

- (1) A list of the names and addresses of the board of directors of the corporation.
 (2) A list of the officers of the corporation.
 (3) The name and address of the registered agent for the corporation.

(b) In the case of a non-profit corporation also attach:

- (1) A list of the names and addresses of the board of directors of the corporation
 (2) A list of the officers of the corporation
 (3) The name and address of the registered agent for the corporation

Please see Exhibit I-G for a list of Children's Hospital's Board of Directors, Officers and Registered Agent.

(c) In the case of a partnership also attach:

- (1) A list of the names and addresses of all partners.
 (2) The name and address of the general or managing partner.

(d) In the case of other types of ownership, also attach such documents as will clearly identify the owner.

H. List all subsidiaries wholly or partially owned by the applicant.

The following are subsidiaries wholly or partially owned by Children's Hospital:

HSC, DBA Children's Rehabilitation and Specialized Care

Children's National at Walter Reed, LLC

Children's Pediatricians and Associates LLC, DBA Children's National Pediatricians and Associates

- I. List all organizations of which the applicant is wholly or partially owned Subsidiary.

**Children's Hospital is wholly owned by Children's National Medical Center
DBA Children's National**

- J. If the operator is other than the owner, attach a list of the names(s) and addresses of the operator(s) of the medical care facility project. In the case of a corporate operator, specify the name and address of the Registered Agent. In the case of the partnership operator, specify the name and address of the general or managing Partner.

Not Applicable

- K. If the operator is other than the owner, attach an executed copy of the contract or agreement between the owner and the operator of the medical care facility.

Not Applicable

SECTION II**ARCHITECTURE AND DESIGN****A. Location of the Proposed Project**

1. Size of site: **4.9751607 acres**

2. Located in _____ City/County/Planning District

Fairfax, Fairfax County, Planning District 8

3. Address or directions

3023 Hamaker Court, Fairfax, VA 22031

4. Has site been zoned for type of use proposed:

 X Yes

Please see Exhibit II-A-4

_____ No

If no, explain status _____

B. Type of project for which Certificate of Public Need is requested. (Check one)

(1) _____ New construction

(2) X **Remodeling/modernization of an existing facility**

(3) _____ No construction or remodeling/modernization

(4) _____ Other _____ (Identify)

C. Design of the facility

(1) Does the facility have a long range plan? If yes, attach a copy.

Since 2013, Pediatric Specialists of Virginia, LLC (“PSV”), a joint venture between Children’s National Medical Center and Inova Health Services, has operated a licensed outpatient surgical hospital with two general purpose operating rooms (“GPORs”) at the project’s proposed site (3023 Hamaker Court) pursuant to COPN No. VA-0442. The PSV joint venture between Inova Health Services and Children’s National Medical Center will terminate effective June 30, 2027. Under the terms of the joint venture’s dissolution,

Inova Health Services will either surrender COPN No. VA-0442 or seek COPN authorization to relocate PSV's two GPORs to an alternative site. To ensure uninterrupted access to specialized pediatric outpatient surgical services for patients and families currently served at the Hamaker Court location, Children's Hospital seeks COPN approval to establish an outpatient surgical hospital with two GPORs at the Hamaker Court site.

Because there is already an existing licensed outpatient surgical hospital with two GPORs at the proposed Hamaker Court site, this project involves minimal renovation to replace the reverse osmosis system.

- (2) Briefly describe the proposed project with respect to location, style and major design features, and the relationship of the current proposal to the long range plan.

Because there is already an existing licensed outpatient surgical hospital with two GPORs at the proposed Hamaker Court site, this project involves minimal renovation to replace the reverse osmosis system.

The Reverse Osmosis (RO) system is at end-of-life and will require replacement. The current plan includes replacement of the RO system and may include associated infrastructure upgrades required to support the space and intended operations.

- (3) Describe the relationship of the facility to public transportation and highway access.

The proposed Hamaker Court site is well situated for convenient access by both public transportation and major roadways. The site is less than half a mile from the Dunn Loring–Merrifield Metro Station (Orange Line), providing direct connection to the Washington Metropolitan Area Transit Authority (WMATA) system. Multiple Fairfax Connector and Metrobus routes also serve the surrounding area, ensuring reliable public transit options for patients, visitors, and staff.

In addition to public transit accessibility, the proposed site benefits from close proximity to major highways. It is located just off U.S. Route 50 and Arlington Boulevard, less than one mile from Interstate 495 (the Capital Beltway), and approximately two miles from Interstate 66. This network of roadways offers efficient regional connectivity, making the site easily accessible to residents throughout Northern Virginia and the greater Washington, D.C. metropolitan area.

- (4) Relate the size, shape, contour and location of the site to such problems as

future expansion, parking, zoning and the provision of water, sewer and solid waste services.

The site is located at 3023 Hamaker Court, Fairfax, VA, and is an irregular L-shaped lot covering 216,718 square feet with a relatively level contour. This location accommodates a medical office building and a parking garage, both of which are equipped with necessary provisions for water, sewer, and solid waste services.

- (5) If this proposal is to replace an existing facility, specify what use will be made of the existing facility after the new facility is completed.

Not applicable. This project does not propose the replacement of an existing facility.

Since 2013, Pediatric Specialists of Virginia, LLC (“PSV”), a joint venture between Children’s National Medical Center and Inova Health Services, has operated a licensed outpatient surgical hospital with two general purpose operating rooms (“GPORs”) at the project’s proposed site (3023 Hamaker Court) pursuant to COPN No. VA-0442. The PSV joint venture between Inova Health Services and Children’s National Medical Center will terminate effective June 30, 2027. Under the terms of the joint venture’s dissolution, Inova Health Services will either surrender COPN No. VA-0442 or seek COPN authorization to relocate PSV’s two GPORs to an alternative site. To ensure uninterrupted access to specialized pediatric outpatient surgical services for patients and families currently served at the Hamaker Court location, Children’s Hospital seeks COPN approval to establish an outpatient surgical hospital with two GPORs at the Hamaker Court site.

- (6) Describe any design features which will make the proposed project more efficient in terms of construction costs, operating costs, or energy conservation.

Not Applicable

- D. Describe and document in detail how the facility will be provided with water, sewer and solid waste services. Also describe power source to be used for heating and cooling purposes. Documentation should include, but is not limited to:

The Hamaker Court site is already equipped with necessary provisions for water, sewer, and solid waste services. There will be no changes to how utilities are provided to the facility. The power required to operate the new RO system is less than the existing system

- (1) Letters from appropriate governmental agencies verifying the availability and adequacy of utilities

Because PSV currently operates a licensed outpatient surgical hospital at the Hamaker Court site, the site is already equipped with necessary provisions for water, sewer, and solid waste services. There will be no changes to how utilities are provided to the facility.

(2) National Pollution Discharge Elimination System permits

The RO system is permitted to discharge into the public sanitary system. No pollution is created through the use of the existing system or its proposed replacement.

(3) Septic tank permits, or

Because PSV currently operates a licensed outpatient surgical hospital at the Hamaker Court site, the site is already equipped with necessary provisions for water, sewer, and solid waste services. There will be no changes to how utilities are provided to the facility.

(4) Receipts for water and sewer connection and sewer connection fees.

Because PSV currently operates a licensed outpatient surgical hospital at the Hamaker Court site, the site is already equipped with necessary provisions for water, sewer, and solid waste services. There will be no changes to how utilities are provided to the facility.

E. Space tabulation – (show in tabular form)

Not applicable, the outpatient surgical hospital already exists, and no major construction will take place.

1. If Item #1 was checked in II-B, specify:

- a. The total number of square feet (both gross and net) in the proposed facility.
- b. The total number of square feet (both gross and net) by department and each type of patient room (the sum of the square footage in this part should equal the sum of the square footage in (a) above and should be consistent with any preliminary drawings, if available).

2. If Item #2 was checked in II-B, specify:

- a. The total number of square feet (both gross and net) by department and each type of patient room in the existing facility.

The licensed outpatient surgical hospital currently in operation at the Hamaker Court site includes 5,750 gross square feet. This project does not propose adding to the total square feet of the outpatient surgical hospital currently in operation at the Hamaker Court site.

- b. The total number of square feet (both gross and net) to be added to the facility.

No additional square footage will be added to the facility.

- c. The total number of square feet (both gross and net) to be remodeled, modernized, or converted to another use.

This project proposes minor renovations to Hamaker Court site to accommodate a replacement RO system. The renovations impact just 400 square feet of the existing licensed outpatient surgical hospital's total square footage.

- d. The total number of square feet (both gross and net) by department and each type of patient room in the facility upon completion. (The sum of square footage in this part should equal the sum of the square footages in parts (a) and (b) above and should be consistent with any preliminary drawings, if available. (The department breakdown should be the same as in (a) above.)

Not applicable.

- 3. Specify design criteria used or rationale for determining the size of the total facility and each department within the facility.

The proposed licensed outpatient surgical hospital meets national design guidelines published by the Facility Guidelines Institute, The Americans with Disabilities Act Guidelines, the federal Life Safety Code, and the Virginia Uniform Statewide Building Code.

- F. Attach a plot plan of the site which includes at least the following:

Please see Exhibit II F.

- 1. The courses and distances of the property line.
- 2. Dimensions and location of any buildings, structures, roads, parking areas, walkways, easements, right-of-way or encroachments on the site.

- G. Attach a preliminary design drawing drawn to a scale of not less than 1/16"-1'0" showing the functional layout of the proposed project which indicates at least the following:

Please see Exhibit II-G.

1. The layout of each typical functional unit.
2. The spatial relationship of separate functional components to each other.
3. Circulatory spaces (halls, stairwells, elevators, etc.) and mechanical spaces.

- H. Construction Time Estimates

RO system upgrade timeline:

1. Date of Drawings: Preliminary **COPN +2 months** Final **COPN+4 Months**
2. Date of Construction: Begin **COPN + 9** Completion **COPN +13 months**
3. Target Date of Opening: **COPN +14 months**

SECTION III

SERVICE DATA

- A. In brief narrative form describe the kind of services now provided and/or the kind of services to be available after completion of the proposed construction or equipment installation.

In 2013, the Virginia State Health Commissioner issued COPN No. VA-0442 to authorize Pediatric Specialists of Virginia, LLC (PSV), a joint venture between Children’s National Medical Center and Inova Health Services, to establish a pediatric outpatient surgical hospital with two general purpose operating rooms (“GPORs”) at 3023 Hamaker Court in Fairfax, Virginia. In approving the PSV COPN application, the Commissioner concluded there was “a public need to improve patient access for pediatric residents of Planning District 8 through the establishment of a dedicated outpatient pediatric surgical hospital.” See Exhibit III-A, the Commissioner's Decision to approve COPN No. VA-04420. The PSV outpatient surgical hospital has met this community need since it opened in 2013.

However, the PSV joint venture between Inova Health Services and Children’s National Medical Center will terminate effective June 30, 2027. Under the terms of the joint venture’s dissolution, Inova Health Services will either surrender COPN No. VA-0442 or seek COPN authorization to relocate PSV’s two GPORs to an alternative site. To ensure uninterrupted access to specialized pediatric outpatient surgical services for patients and families currently served at the Hamaker Court location, as well as to enable more VA pediatric patients to receive their specialized pediatric surgery in VA rather than in Washington DC, Children’s Hospital seeks COPN approval to establish an outpatient surgical hospital with two GPORs at the Hamaker Court site.

This proposal represents a continuation of surgical services within the same physical location, minimizing geographic displacement of patients while allowing the services to be delivered under the Children’s National clinical, operational, and quality infrastructure. The proposed outpatient surgical hospital will focus exclusively on pediatric outpatient procedures.

- I. Approval of the project will ensure continued access to specialized outpatient pediatric surgical care for the residents of PD 8.

In 2013, the State Health Commissioner concluded there was a need to provide PD 8 pediatric residents with access to a dedicated pediatric outpatient surgical hospital

in Fairfax. This community need continues to exist today and is demonstrated by the volumes of outpatient surgical cases performed by PSV in recent years. Last year (2025), PSV provided outpatient surgical services to 2,389 pediatric patients totaling 2,414 OR visits. This has grown from 1,889 OR visits in 2023 and 2,353 visits in 2024.

Children's National Hospital has also identified opportunities to shift more outpatient surgical cases from its main hospital in Washington, D.C. to the proposed PD 8 outpatient surgical hospital. In 2025, 2,332 outpatient surgeries at Children's National Hospital originated from Northern Virginia. Many of these surgery cases could be safely performed in an outpatient surgical hospital located closer to the patients' homes. By scheduling these patients in the proposed outpatient surgical hospital, Children's National Hospital will free up its main hospital's operating rooms for more complicated procedures.

The proposed Children's National Fairfax County Ambulatory Surgery Center will provide a broad range of outpatient specialty surgical services appropriate for children who do not require overnight hospitalization. Specialty surgical services will include but will not be limited to Urology, Orthopedics, Otolaryngology, Ophthalmology, Plastic Surgery, and Gastroenterology. The facility will be staffed by board-certified, fellowship-trained pediatric surgeons and experienced pediatric nursing staff. Consistent with Children's National Hospital's clinical standards, a board-certified pediatric anesthesiologist will always be available to support safe anesthesia care for pediatric patients. This staffing model ensures that surgical services are delivered by clinicians with specialized pediatric expertise, consistent with best practices in pediatric perioperative care.

The proposed outpatient surgical hospital will serve pediatric patients requiring minor surgical procedures, supporting efficient use of healthcare resources while maintaining high standards of safety and quality. Ambulatory surgery centers are widely recognized as appropriate, cost-effective settings for such procedures. Maintaining pediatric outpatient surgical capacity in Fairfax County supports timely access to care for families in Northern Virginia and reduces the need for travel to hospital-based surgical settings when not clinically indicated.

- II. Approval of this project will contribute to the delivery, innovation, and improvement of healthcare to pediatric patients in PD 8.

The Children's National Fairfax County Ambulatory Surgery Center will be fully integrated into Children's National Hospital's organizational governance, quality assurance, and patient safety programs.

Children's National Hospital has served children and families for 155 years and is consistently ranked among the top 10 children's hospitals by U.S. News & World Report. Children's National Hospital is a Level 1 Trauma Center with a top-ranked NICU.

Children's National Hospital performs almost 21,000 surgical cases annually across 21 state-of-the-art operating rooms. The Children's National Surgical Center has seen more than 122,000 ambulatory visits in CY24-25. Surgery is supported by an all-board-certified pediatric anesthesiology team

The surgical programs affiliated with Children's National Hospital participate in national quality forums, including NSQIP, and maintain a strong academic presence at the local, regional, national, and international levels. Children's National Hospital partners with community hospitals to provide pediatric general surgery coverage, including Shady Grove Adventist Hospital, Holy Cross, and Georgetown. Children's National Hospital surgeons have been recognized in notable regional publications, including Washingtonian's Top Doctors Hall of Fame and Washington Top Doctors / Top Doctors in Northern Virginia 2025-2026

Children's National Hospital has a long history of serving patients from Virginia. This includes treating patients in Virginia at one of our seven specialty care locations. Additionally, Children's National Hospital manages and staffs five NICUs in Virginia. At the hospital's main campus in Washington DC, over 16% of inpatient hospitalizations are from Virginia patients. On an outpatient basis, approximately 18% of all pediatric sub-specialty visits are from patients from Virginia.

III. There is no less costly alternative to meet the continued community need for a dedicated pediatric outpatient surgical hospital in PD 8.

Approval of the proposed project offers the least costly and most efficient solution to meet the continued need for a dedicated pediatric outpatient surgical hospital in PD 8. Because the proposed site is currently operated as a licensed outpatient surgical hospital with two GPORs, this project does not involve construction or renovation. Furthermore, many of the PSV staff will transition to positions with the Children's National Fairfax County Ambulatory Surgery Center.

B. Describe measures used or steps taken to assure continuity of care.

Some of the principal benefits of the proposed specialized pediatric outpatient surgical center model include:

- **Convenience for patients and families:** This year more than 8 million Americans will undergo surgery in an Outpatient Surgical Hospital. Recent surveys show average patient satisfaction levels in Outpatient Surgical Hospitals exceeding 90 percent.
- **Increased efficiency:** The turnover between cases is 3 times as fast. Average is 10-minute turnover vs. 30 minutes in a hospital setting. Better use of MD and teams time.
- **Decreased risk of infections:** It has been proven for children that there is less risk of infections occurring for cases done in an Outpatient Surgical Hospital setting vs. hospital setting.

Of the 21,000 surgical procedures performed annually at Children's National Hospital, about 52% can be done on an outpatient basis. This translates into ~10,972 outpatient surgical procedures each year.

C. What procedures are utilized in quality care assessment?

Children's National Hospital uses preliminary screening of surgical candidates by a fellowship-trained pediatric anesthesiologist to ensure only those suitable to outpatient procedures are referred to the outpatient surgical hospital, enhancing patient safety and operational efficiency. High-risk individuals with more medical complexity are directed to hospitals for appropriate care. This first step ensures that patients whose health indicates they are more likely to safely undergo an outpatient procedure are referred to the right place for their care. Any patients who are deemed at high risk for complications are referred for surgery at a hospital where they can receive monitoring and extra care required. All the studies in adults and pediatrics conclude that pre-screening leads to efficiency on the day of surgery and safety of patients is greatly increased

D. Describe the plan for obtaining additional medical, nursing and paramedical personnel required to staff the project following completion and identify the sources from which such personnel are expected to be obtained.

The plan is for Children's National Hospital to hire the current team of providers at the Pediatric Specialists of Virginia. This will include anesthesiologists, Nurses, Techs, and other support staff needed to run The Children's National Fairfax County Ambulatory Surgery Center.

Other support staff from Children's National Hospital will be used as needed for this location.

E. Facilities and Services to be Provided (Check)

		<u>Existing</u>	<u>To be Added</u>	<u>This Project Discontinued</u>
1.	Outpatient Surgery	_____	____ X ____	_____
2.	Post Operative Recovery Room	_____	____ X ____	_____
3.	Pharmacy with full-time pharmacists part-time pharmacists	_____ _____	_____ _____	_____ _____
4.	Diagnostic Radio- logical Services x-ray radioisotope CT scanning	_____ _____ _____	_____ _____ _____	_____ _____ _____
5.	Therapeutic Radio- logical Services Specify Source(s) or Type(s) or Equipment Used	_____ _____ _____	_____ _____ _____	_____ _____ _____
6.	Clinical Pathology Laboratory	_____	_____	_____
7.	Blood Bank	_____	_____	_____
8.	Electroencephalo- graphy	_____	_____	_____
9.	Electrocardiography	_____	_____	_____

10.	Ultrasonography	_____	_____	_____
11.	Respiratory Therapy	_____	_____	_____
12.	Renal Dialysis			
	chronic outpatient	_____	_____	_____
	home dialysis training	_____	_____	_____
13.	Alcoholism Service	_____	_____	_____
14.	Drug Addiction Service	_____	_____	_____
15.	Physical Therapy Department	_____	_____	_____
16.	Occupational Therapy Department	_____	_____	_____
17.	Medical Rehabilitation outpatient	_____	_____	_____
18.	Psychiatric Service	_____	_____	_____
	outpatient	_____	_____	_____
	emergency service	_____	_____	_____
19.	Clinical Psychology	_____	_____	_____
20.	Outpatient Emergency Service	_____	_____	_____
21.	Social Service	_____	_____	_____
22.	Family Planning Service	_____	_____	_____
23.	Genetic Counseling Service	_____	_____	_____
24.	Abortion Service	_____	_____	_____
25.	Pediatric Service	_____	_____	_____
26.	Obstetric Service	_____	_____	_____

27.	Gynecological Service	_____	_____	_____
28.	Home Care Service	_____	_____	_____
29.	Speech Pathology Service	_____	_____	_____
30.	Audiology Service	_____	_____	_____
31.	Paramedical Training Program	_____	_____	_____
32.	Dental Service	_____	_____	_____
33.	Podiatric Service	_____	_____	_____
34.	Pre-Admission Testing	_____	_____	_____
35.	Pre-Discharge Planning	_____	_____	_____
36.	Multiphasic Screening	_____	_____	_____
37.	Other (Identify)	_____	_____	_____
		_____	_____	_____
		_____	_____	_____
		_____	_____	_____

F. Program

1. Is (will) this outpatient facility (be) a department, unit or satellite of a hospital?

Yes, Children's National Hospital

2. Is this outpatient facility affiliated with or does it have a transfer agreement with a hospital?

Yes, any child requiring higher-level care will be transferred to Children's National Hospital, a highly specialized pediatric hospital. The Children's National Fairfax County Ambulatory Surgery Center will also consider entering into a written transfer agreement with other nearby acute care hospitals.

3. Is (will) there (be) an arrangement whereby medical records can readily be transferred between this outpatient facility and an inpatient facility (ies)?

Yes, Children's National Hospital

Yes, Children's National Hospital's unified health system allows seamless sharing of medical records and data.

4. Outpatient services are (will be) available from

7:00 a.m. to 5:30 p.m. 5 days of week

5. Does (will) the facility operate scheduled clinics?

Yes, Children's National Hospital runs multi-specialty clinics in the same building as the ASC

Monday – Friday 8 AM – 5 PM

- **Audiology - 5th floor**
- **Cardiology - 1st floor**
- **Child Development - 3rd floor**
- **Endocrinology - 6th floor**
- **Ideal (Obesity) Clinic - 3rd floor**
- **Nephrology - 6th floor**
- **Neurosurgery - 4th floor**
- **Ophthalmology - 5th floor**
- **Otolaryngology (ENT) - 5th floor**
- **Pathology and Laboratory Medicine - 3rd floor**
- **Pediatric and Adolescent Gynecology - 6th floor**
- **Physical Medicine and Rehabilitation - 5th floor**
- **Physical Therapy - 5th floor**
- **Plastic and Reconstructive Surgery - 5th floor**
- **Pulmonary Function Testing - 3rd floor**

6. Are there other organized outpatient services in your primary service area?

 X Yes

7. The outpatient facility is (will be) staffed:

- (a) Only by physicians on call: Yes **X** No
- (b) By full time physicians: **X** Yes No
- (c) By physicians who limit their practice to this outpatient service? Yes **X** No

8. State specifically any limitations or restrictions for participation in the services of the facility.

Physicians must be credentialed with Children's National Hospital, and patients must meet clinical guidelines.

- G. Please provide historical and/or project utilization statistics for the facility including number of patients, number of patient visits and number of patient services.

Children's National Hospital is projecting 1% growth per year from 2025 base year at PSV and, if this project is approved, Children's National Fairfax County Ambulatory Surgery Center.

	Historic (PSV Activity)			Projected				
	2023	2024	2025	2026	2027	2028	2029	2030
Unique Patients	1,866	2,325	2,389	2,413	2,437	2,461	2,486	2,511
OR Visits	1,889	2,353	2,414	2,438	2,462	2,487	2,512	2,537

- H. Staffing of Existing and/or Proposed Facility

In the following categories, indicate the number of full-time equivalent personnel (at least 35 hours per week).

	Current Full Time	Current Vacant Positions	Additional Needed	Total
Total number of Full-time staff			18.64	18.64
Administration-Business Office			2.90	2.90
Registered Nurses			10.74	10.74
Licensed Practical Nurses, Nurses Aides, Orderlies/Attendants				
Registered Medical Records Librarian				
Registered Pharmacists				
Laboratory Medical Technologists				
ADA Dieticians				
Radiologic Technologists				
Occupational Therapists				

Physical Therapists				
Psychologists				
Psychiatric Social Workers				
Recreational Therapists				
Inhalation Therapists				
Medical Social Workers				
Other Health Professionals: Surgical Tech			2.00	2.00
Other Health Professionals: Patient Care Tech			1.00	1.00
Other Health Professionals: Sterile Processing			2.00	2.00
All Other Personnel (Exclude Physicians and Dentists)				

- I. Present a plan for obtaining all additional personnel required to staff the project following completion and identify the sources from which such personnel are expected to be obtained.

The plan is for The Children's National Fairfax County Ambulatory Surgery Center to hire the current team of providers at the Pediatric Specialists of Virginia Ambulatory Surgery Center. This will include Anesthesiologists, Nurses, Techs, and other support staff needed to run the Children's National ASC location in Northern Virginia.

Other support staff from Children's National Hospital will be used as needed for this location.

- J. Describe the anticipated impact that the project will have on the staffing of other facilities in the service area.

Approval of the proposed project will have no impact on the staffing of other facilities in the service area. Children's National Hospital intends to fill the staff positions with current PSV and/or Children's National Hospital staff.

- K. Attach the following information or documents:

1. Copy of most recent licensing report from State Agency (existing facilities, excluding public health cents).

Not Applicable – Children’s National Fairfax County Ambulatory Surgery Center is not yet licensed.

2. Current accreditation status and copy of latest accreditation report from Joint Commission on Accreditation of Hospitals (existing facilities excluding public health centers).

Not Applicable – Children’s National Fairfax County Ambulatory Surgery Center is not yet accredited.

3. Roster of medical staff (existing facilities). Indicate their specialty, Board Certification, Board eligibility and staff privileges (active, associate, etc.).

Please see Exhibit III-K-3 for a list of Children’s National Hospital physicians who will staff the proposed outpatient surgical hospital.

4. Copies of letters of commitment or statement of intent from physicians indicating they will staff the proposed new facility or service upon completion (existing and proposed facilities).

Please see Exhibit III-L-4.

SECTION IV PROJECT JUSTIFICATION AND IDENTIFICATION OF COMMUNITY NEED

A. Please provide a comprehensive narrative description of the proposed project.

In 2013, the Virginia State Health Commissioner issued COPN No. VA-0442 to authorize Pediatric Specialists of Virginia, LLC (PSV), a joint venture between Children’s National Medical Center and Inova Health Services, to establish a pediatric outpatient surgical hospital with two general purpose operating rooms (“GPORs”) at 3023 Hamaker Court in Fairfax, Virginia. In approving the PSV COPN application, the Commissioner concluded there was “a public need to improve patient access for pediatric residents of Planning District 8 through the establishment of a dedicated outpatient pediatric surgical hospital.” See Exhibit III-A, the Commissioner’s Decision to approve COPN No. VA-04420. The PSV outpatient surgical hospital has met this community need since it opened in 2013.

However, the PSV joint venture between Inova Health Services and Children’s National Medical Center will terminate effective June 30, 2027. Under the terms of the joint venture’s dissolution, Inova Health Services will either surrender COPN No. VA-0442 or seek COPN authorization to relocate PSV’s two GPORs to an alternative site. To ensure uninterrupted access to specialized pediatric outpatient surgical services for patients and families currently served at the Hamaker Court location, as well as to enable more VA pediatric patients to receive their specialized pediatric surgery in VA rather than in Washington DC, Children’s Hospital seeks COPN approval to establish an outpatient surgical hospital with two GPORs at the Hamaker Court site.

This proposal represents a continuation of surgical services within the same physical location, minimizing geographic displacement of patients while allowing the services to be delivered under the Children’s National clinical, operational, and quality infrastructure. The proposed outpatient surgical hospital will focus exclusively on pediatric outpatient procedures.

- I. Approval of the project will ensure continued access to specialized outpatient pediatric surgical care for the residents of PD 8.

In 2013, the State Health Commissioner concluded there was a need to provide PD 8 pediatric residents with access to a dedicated pediatric outpatient surgical hospital in Fairfax. This community need continues to exist today and is demonstrated by the volumes of outpatient surgical cases performed by PSV in recent years. Last year (2025), PSV provided outpatient surgical services to 2,389 pediatric patients totaling 2,414 OR visits. This has grown from 1,889 OR visits in 2023 and 2,353 visits in 2024.

Children's National Hospital has also identified opportunities to shift more outpatient surgical cases from its main hospital in Washington, D.C. to the proposed PD 8 outpatient surgical hospital. In 2025, 2,332 outpatient surgeries at Children's National Hospital originated from Northern Virginia. Many of these surgery cases could be safely performed in an outpatient surgical hospital located closer to the patients' homes. By scheduling these patients in the proposed outpatient surgical hospital, Children's National Hospital will free up its main hospital's operating rooms for more complicated procedures.

The proposed Children's National Fairfax County Ambulatory Surgery Center will provide a broad range of outpatient specialty surgical services appropriate for children who do not require overnight hospitalization. Specialty surgical services will include but will not be limited to Urology, Orthopedics, Otolaryngology, Ophthalmology, Plastic Surgery, and Gastroenterology. The facility will be staffed by board-certified, fellowship-trained pediatric surgeons and experienced pediatric nursing staff. Consistent with Children's National Hospital's clinical standards, a board-certified pediatric anesthesiologist will always be available to support safe anesthesia care for pediatric patients. This staffing model ensures that surgical services are delivered by clinicians with specialized pediatric expertise, consistent with best practices in pediatric perioperative care.

The proposed outpatient surgical hospital will serve pediatric patients requiring minor surgical procedures, supporting efficient use of healthcare resources while maintaining high standards of safety and quality. Ambulatory surgery centers are widely recognized as appropriate, cost-effective settings for such procedures. Maintaining pediatric outpatient surgical capacity in Fairfax County supports timely access to care for families in Northern Virginia and reduces the need for travel to hospital-based surgical settings when not clinically indicated.

II. Approval of this project will contribute to the delivery, innovation, and improvement of healthcare to pediatric patients in PD 8.

The Children's National Fairfax County Ambulatory Surgery Center will be fully integrated into Children's National Hospital's organizational governance, quality assurance, and patient safety programs.

Children's National Hospital has served children and families for 155 years and is consistently ranked among the top 10 children's hospitals by U.S. News & World Report. Children's National Hospital is a Level 1 Trauma Center with a top-ranked NICU.

Children's National Hospital performs almost 21,000 surgical cases annually across 21 state-of-the-art operating rooms. The Children's National Surgical Center has seen more than 122,000 ambulatory visits in CY24-25. Surgery is supported by an all-board-certified pediatric anesthesiology team

The surgical programs affiliated with Children’s National Hospital participate in national quality forums, including NSQIP, and maintain a strong academic presence at the local, regional, national, and international levels. Children’s National Hospital partners with community hospitals to provide pediatric general surgery coverage, including Shady Grove Adventist Hospital, Holy Cross, and Georgetown. Children’s National Hospital surgeons have been recognized in notable regional publications, including Washingtonian’s Top Doctors Hall of Fame and Washington Top Doctors / Top Doctors in Northern Virginia 2025-2026

Children’s National Hospital has a long history of serving patients from Virginia. This includes treating patients in Virginia at one of our seven specialty care locations. Additionally, Children’s National Hospital manages and staffs five NICUs in Virginia. At the hospital’s main campus in Washington DC, over 16% of inpatient hospitalizations are from Virginia patients. On an outpatient basis, approximately 18% of all pediatric sub-specialty visits are from patients from Virginia.

III. There is no less costly alternative to meet the continued community need for a dedicated pediatric outpatient surgical hospital in PD 8.

Approval of the proposed project offers the least costly and most efficient solution to meet the continued need for a dedicated pediatric outpatient surgical hospital in PD 8. Because the proposed site is currently operated as a licensed outpatient surgical hospital with two GPORs, this project does not involve construction or renovation. Furthermore, many of the PSV staff will transition to positions with the Children’s National Fairfax County Ambulatory Surgery Center.

B. Identification of Community Need

1. Describe the geographic boundaries of the facility’s primary service area. (Note: Primary service area may be geographic area from which 75% of patients are expected to originate.)

The Children’s National Fairfax County Ambulatory Surgery Center will attract pediatric patients from throughout the region. The project’s proposed location currently has an operational licensed outpatient surgical hospital (Pediatric Specialists of Virginia Ambulatory Surgery Center “PSV”) through a joint venture between Children’s National Hospital and Inova. The PSV patient activity can be used to approximate the service area.

Please see Exhibit IV-B-1-A for a patient origin map of PSV surgical patients from 2023 to 2025. From a strategic planning perspective, we consider the primary service area to be Planning District 8 (Exhibit IV-B-1-B). In 2025, 86% of PSV’s patients originated from PD 8. Using this patient origin data, a primary service area using the 75% patient origin methodology (Exhibit IV-B-1-C) was developed. This shows a draw of patients from the

major population centers throughout the PD 8, although most patients were from the eastern portion of the planning district.

2. Provide patient origin, discharge diagnosis, or utilization data appropriate for the type of project proposed.

The PSV patient activity can also be used to approximate utilization of the proposed project. The following charts detail PSV patient activity from 2023 to 2025 and are broken out by Surgical Service, Patient Origin, Patient Age Group, and Medicaid Grouping.

Table 1. PSV OR Visits - By Surgical Service:

	2023		2024		2025	
	Visits	%	Visits	%	Visits	%
Urology	436	23.1%	623	26.5%	776	32.1%
ENT	546	28.9%	644	27.4%	630	26.1%
Gastroenterology	330	17.5%	459	19.5%	468	19.4%
Dental/Oral Surgery	229	12.1%	224	9.5%	163	6.8%
Ophthalmology	131	6.9%	153	6.5%	143	5.9%
Orthopedics	132	7.0%	148	6.3%	134	5.6%
Plastics	38	2.0%	52	2.2%	54	2.2%
Gynecology	25	1.3%	20	0.8%	22	0.9%
General	22	1.2%	30	1.3%	24	1.0%
Grand Total	1,889	100%	2,353	100%	2,414	100%

Table 2. PSV OR Visits - By Patient Origin:

	2023		2024		2025	
	Visits	%	Visits	%	Visits	%
Planning District 8	1,626	86.1%	1,995	84.8%	2,072	85.8%
Other Virginia	163	8.6%	234	9.9%	227	9.4%
Maryland	57	3.0%	70	3.0%	73	3.0%
DC	23	1.2%	32	1.4%	26	1.1%
Other	20	1.1%	22	0.9%	16	0.7%
Grand Total	1,889	100%	2,353	100%	2,414	100%

Table 3. PSV OR Visits - By Age Group:

	2023		2024		2025	
	Visits	%	Visits	%	Visits	%
Age 4 and Under	738	39.1%	890	37.8%	928	38.4%
Age 5 to 14	944	50.0%	1,191	50.6%	1,190	49.3%
Age 15 and Over	207	11.0%	272	11.6%	296	12.3%
Grand Total	1,889	100%	2,353	100%	2,414	100%

Table 4. PSV OR Visits - By Medicaid Grouping:

	2023		2024		2025	
	Visits	%	Visits	%	Visits	%
Medicaid	887	47.0%	1,012	43.0%	1,011	41.9%
Not Medicaid	1,002	53.0%	1,341	57.0%	1,403	58.1%
Grand Total	1,889	100%	2,353	100%	2,414	100%

- C. 1. Is (are) the service(s) to be offered presently being offered by any other existing facility(ies) in the Health Planning Region?

Yes

2. If Yes,

- a. Identify the facility(ies)

Age specific volume data for pediatric OR cases is not available on the standard VHI Surgical Services report, however, the only licensed facilities that perform ambulatory surgical cases on pediatric patients in more than nominal numbers are Inova and the PSV Ambulatory Surgery Center. As previously stated in the application, Children's National Fairfax County Ambulatory Surgery Center will occupy the two GPOR suites currently operated by PSV.

- b. Discuss the extent to which the facility(ies) satisfy(ies) the current demand for the service(s).

In 2013, the Virginia State Health Commissioner issued COPN No. VA-0442 to authorize PSV, a joint venture between Children's National Medical Center and Inova Health Services, to establish a pediatric outpatient surgical hospital with two general purpose operating rooms ("GPORs") at 3023 Hamaker Court in Fairfax, Virginia. In approving the PSV COPN application, the Commissioner concluded there was "a public need to improve patient access

for pediatric residents of Planning District 8 through the establishment of a dedicated outpatient pediatric surgical hospital.”

Please see Exhibit III-A. The PSV outpatient surgical hospital has met this community need since it opened in 2012.

However, the PSV joint venture between Inova Health Services and Children’s National Medical Center will terminate effective June 30, 2027. Under the terms of the joint venture’s dissolution, Inova Health Services will either surrender COPN No. VA-0442 or seek COPN authorization to relocate PSV’s two GPORs to an alternative site. To ensure uninterrupted access to pediatric outpatient surgical services for patients and families currently served at the Hamaker Court location Children’s National Hospital seeks COPN approval to establish an outpatient surgical hospital with two GPORs at the Hamaker Court site.

Children’s National Hospital has also identified opportunities to shift more outpatient surgical cases from its main hospital in Washington, D.C. and Maryland surgery centers to the proposed PD 8 outpatient surgical hospital. Children’s National Hospital performed approximately 2,800 ambulatory OR cases on pediatric patients from Virginia in 2025 (2,332 surgeries were performed on patients from PD 8) at its main campus in Washington DC and ambulatory surgery centers in Maryland. Some of these cases could be redirected to this location in Virginia.

- c. Discuss the extent to which the facility(ies) will satisfy the demand for services in five years.

This proposal represents the continuation of surgical services within the same physical location, minimizing geographic displacement of patients while allowing the services to be delivered under the Children’s National clinical, operational, and quality infrastructure. The proposed outpatient surgical hospital will focus exclusively on pediatric outpatient procedures. Approval of the project will ensure continued access to specialized outpatient pediatric surgical care for the residents of PD 8.

There are a limited number of specialized pediatric surgery providers in PD 8. If the project is not approved, the other facilities in the planning district will likely not meet patient demand over time. If the proposed project is not approved, the patients of PD 8 will no longer have adequate access to

specialized pediatric surgical care close to their homes. They will be required to access these services in inpatient hospital settings.

- D. Discuss how project will fill an unmet need in the delivery of health care in the service area including, where applicable, geographic barriers to access.

The existing PSV ASC helps fill an unmet need in the region, both by providing care for younger children, as well as care for Medicaid patients that may have limited options. In 2025, 38% of patients at this location were aged 4 or younger and 88% were under 15 years old (*Table 3*). Patients insured by Medicaid accounted for 42% of total patients served at this location in 2025 (*Table 4*). Approval of this project will ensure that the patients seen in the PSV ORs will have continued access to these services after the dissolution of the joint venture between Children's National Hospital and Inova.

- E. Discuss the consistency of the proposed project with applicable Regional Health Plan, State Health Plan, State Medical Facilities Plan, or other plans promulgated by State agencies.

State Medical Facilities Plan - General Surgical Services

12VAC5-230-490. Travel time.

Surgical services should be available within 30 minutes driving time one way under normal conditions for 95% of the population of the health planning district using mapping software as determined by the commissioner.

Currently, surgery services are available to 95% of PD 8's population within a 30-minute drive under normal driving conditions. However, very few of the surgery facilities in PD 8 offer specialized pediatric surgical care. If this project is approved, Children's National Fairfax County Ambulatory Surgery Center will be located within PD 8 and within a 30-minute drive time the many of the most populous communities in the planning district (Exhibit IV-E-A), offering convenient access to high quality, specialized pediatric surgical services for the families of PD 8.

12VAC5-230-500. Need for new service.

A. The combined number of inpatient and outpatient general purpose surgical operating rooms needed in a health planning district, exclusive of procedure rooms, dedicated cesarean section rooms, operating rooms designated exclusively for cardiac surgery, procedures rooms or VDH designated trauma services, shall be determined as follows:

$$\frac{\text{FOR} = ((\text{ORV}/\text{POP}) \times (\text{PROPOP})) \times \text{AHORV}}{1,600}$$

Where:

ORV = the sum of total inpatient and outpatient general purpose operating room visits in the health planning district in the most recent five years for which general purpose operating room utilization data has been reported by VHI; and

POP = the sum of total population in the health planning district as reported by a demographic entity as determined by the commissioner, for the same five-year period as used in determining ORV.

PROPOP = the projected population of the health planning district five years from the current year as reported by a demographic program as determined by the commissioner.

AHORV = the average hours per general purpose operating room visit in the health planning district for the most recent year for which average hours per general purpose operating room visits have been calculated as reported by VHI.

FOR = future general purpose operating rooms needed in the health planning district five years from the current year.

1600 = available service hours per operating room per year based on 80% utilization of an operating room available 40 hours per week, 50 weeks per year.

		EXHIBIT
ORV:	779,575 Source: VHI Surgical Services report Ambulatory Surg and General OR class for years 2020-24 (most recent publication).	IV-E-B
POP:	12,951,209 Source: Weldon Cooper (2020-24)	IV-E-C
<i>Use Rate:</i>	<i>0.06019 (ORV / POP)</i>	
PROPOP:	2,738,986 Source: Weldon Cooper (2031 Projected)	IV-E-C
<i>Projected OR Cases:</i>	<i>164,868 (PROPOP x Use Rate)</i>	
AHORV:	1.883	IV-E-D
<i>Projected OR Hours:</i>	<i>310,466 (Projected OR Cases x AHORV)</i>	
FOR:	194 <i>(Projected OR Hours / 1,600)</i>	
2024 ORs:	196 Source: VHI Surgical Services report Ambulatory Surg and General OR class for 2024 (most recent publication).	IV-E-E
Need / (Surplus):	-2	
2026 ORs:	211 Source: VA DCOPN COPN Request No. VA - 8833 Staff Report Analysis, Page 5, May 19, 2026	IV-E-E
Need / (Surplus):	-17	

Under the State Medical Facilities Plan formula, there is a surplus of 17 ORs in Planning District 8 over the five-year planning horizon based on the current inventory of ambulatory surgery and general class OR rooms. Of note, if using the OR inventory from 2024 corresponding with the most recent visit data from VHI, the estimated surplus was 2 rooms. The ORs in Planning District 8 largely serve an adult population and do not adequately service the pediatric population. Because the SMFP formula was designed to calculate need for general purpose ORs serving populations of all ages, the SMFP calculation does not accurately reflect need for specialized pediatric ORs in the planning district and should be disregarded.

Furthermore, the above SMFP calculation includes the two existing PSV operating rooms in the PD 8 inventory. At this time, it is not clear whether Inova Health System will surrender the COPN for these ORs or obtain COPN approval to relocate the ORs to another location in PD 8.

B. Projects involving the relocation of existing operating rooms within a health planning district may be authorized when it can be reasonably documented that such relocation will: (i) improve the distribution of surgical services within a health planning district ; (ii) result in the provision of the same surgical services at a lower cost to surgical patients in the health planning district; r(iii) optimize the number of operations in the health planning district that are performed on an outpatient basis

Not applicable.

12 VAC 5-230-510. Staffing.

Surgical services should be under the direction or supervision of one or more qualified physicians.

Surgical services at this location will be overseen by two physician leaders.

Benjamin Martin, MD

**Associate Chief, Clinical Operations and Affairs, Orthopaedic Surgery and Sports Medicine
Board Certifications:**

Orthopaedic Surgery: American Board of Orthopaedic Surgery, 2013

Brad Taicher, DO

Division Chief, Anesthesiology, Pain and Perioperative Medicine

Board Certifications:

Pediatric Anesthesiology: American Board of Anesthesiology, 2014

Anesthesiology: American Board of Anesthesiology, 2011

F. Show the method and assumptions used in determining the need for additional beds, new services or deletion of service in the proposed project's service area.

In 2013, the State Health Commissioner concluded there was a need to provide PD 8 pediatric residents with access to a dedicated pediatric outpatient surgical hospital with two GPORs in Fairfax. This community need continues to exist today and is demonstrated by the volumes of outpatient surgical cases performed by PSV in recent years.

	PSV OR Activity		
	2023	2024	2025
Unique Patients	1,866	2,325	2,389
OR Visits	1,889	2,353	2,414

Children's National Hospital has also identified opportunities to shift more outpatient surgical cases from its main hospital in Washington, D.C. to the proposed PD 8 outpatient surgical hospital. In 2025, 2,332 outpatient surgeries at Children's National Hospital originated from Northern Virginia. A portion of these surgery cases could be safely performed in an outpatient surgical hospital located closer to the patients' homes. By

scheduling these patients in the proposed outpatient surgical hospital, Children's National Hospital will free up its main hospital's operating rooms for more complicated procedures.

G. Coordination and Affiliation with Other Facilities.

Describe any existing or proposed formal agreements or affiliations to share personnel, facilities, services or equipment. (Attach copies of any formal agreements with another health or medical care facility.)

Not applicable.

H. Attach copies of the following documents:

1. A map of the service area indicating:
 - a. Location of proposed project.
See Exhibit IV-H-1-A
 - b. Location of other existing medical facilities (by name, type (hospital, nursing home, outpatient clinic, etc.) and number of beds in each inpatient facility).
See Exhibit IV-H-1-B
2. Any material which indicates community and professional support for this project; i.e. letter of endorsement from physicians, community organizations, local government, Chamber of Commerce, medical society, etc.

Please see **Exhibit IV-H-2.**
3. Letters to other area facilities advising of the scope of the proposed project.

Please see **Exhibit IV-H-3.**

SECTION V**FINANCIAL DATA**

It will be the responsibility of the applicant to show sufficient evidence of adequate financial resources to complete construction of the proposed project and provide sufficient working capital and operating income for a period of not less than one (1) year after the date of opening:

- A. Specify the per diem rate for all existing negotiated reimbursement contracts and proposed contracts for patient care with state and federal governmental agencies, Blue Cross/Blue Shield Plans, labor organizations such as health and welfare funds and membership associations.

Not applicable.

- B. Does the facility participate in a regional program which provides a means for facilities to compare its costs and operations with similar institutions?

 X Yes No

Children's Hospital Association (CHA) Benchmarking

If yes, specify program _____

 Provide a copy of report(s) which provide(s) the basis for comparison.

- C. Estimated Capital Costs

Please see "Instructions for Completing Estimated Capital Costs" Section of the Certificate of Need application for detailed instructions for completing this question (attached)

Based on currently available information, the project is expected to require limited capital investment because the two (2) operating rooms are existing clinical spaces. However, the associated RO system serving the project area is expected to require replacement and upgrades to comply with applicable code, regulatory, and operational requirements. As a result, capital costs will be associated with the RO system replacement. The cost estimate provided at this time is preliminary and based on currently available planning information. Final costs will be refined as design progresses, and contractor/vendor pricing is obtained.

Part I – Direct Construction Costs

- | | | |
|----|---|----------------------------|
| 1. | Cost of materials | \$ <u> 444,136 </u> |
| 2. | Cost of labor | \$ <u> included above </u> |
| 3. | Equipment included in construction contract | \$ <u> included above </u> |
| 4. | Builder's overhead | \$ <u> included above </u> |

5.	Builder's profit	\$ <u>included above</u>
6.	Allocation for contingencies	\$ <u>113,687</u>
7.	Sub-total (add lines 1 thru 6)	\$ <u>557,823</u>

Part II – Equipment Not Included in Construction Contract

If leasehold, lease expense over entire term of lease

(List each separately)

8.	a. <u>RO System</u>	\$ <u>66,949</u>
	b. _____	\$ _____
	c. _____	\$ _____
	d. _____	\$ _____
	e. _____	\$ _____
9.	Sub-total (add lines 8a thru 8e)	\$ <u>66,949</u>

Part III – Site Acquisition Costs

10.	Full purchase price	\$ <u>N/A</u>
11.	For sites with standing structures	\$ <u>N/A</u>
a.	purchase price allocable to structures	\$ <u>N/A</u>
b.	purchase price allocable to land	\$ <u>N/A</u>
12.	Closing costs	\$ <u>N/A</u>
13.	If leasehold, lease expense over entire term of lease	\$ <u>N/A</u>
14.	Additional expenses paid or accrued:	
	a. _____	\$ <u>N/A</u>
	b. _____	\$ <u>N/A</u>
	c. _____	\$ <u>N/A</u>
15.	Sub-total (add lines 10 thru 14c)	\$ <u>N/A</u>

Part IV – Site Preparation Costs

16.	Earth work	\$ _____ N/A _____
17.	Site utilities	\$ _____ N/A _____
18.	Roads and walks	\$ _____ N/A _____
19.	Lawns and planting	\$ _____ N/A _____

Part V – Off-site Costs (List each separately)

24.	Permit Fees (Allowance)	\$ _____ \$10,928 _____
25.	Project Management Fees (Allowance)	\$ _____ \$14,300 _____
26.	_____	\$ _____
27.	_____	\$ _____
28.	Sub-total (add lines 24 thru 27)	\$ _____ \$25,228 _____

Part VI – Architectural and Engineering Fees

29.	Architect's design fee	\$ _____ 50,000 _____
30.	Architect's supervision fee	\$ <u>included above</u>
31.	Engineering fees	\$ <u>included above</u>
32.	Consultant's fees	\$ <u>included above</u>
33.	Sub-total (add lines 29 thru 32)	\$ <u>50,000</u>

Part VII – Other Consultant Fees (List each separately)

34.	a. _____	\$ _____ 0 _____
	b. _____	\$ _____ 0 _____
	c. _____	
	\$ _____	
35.	Sub-total (add lines 34a thru 34c)	\$ _____ 0 _____

Part VIII – Taxes During Construction

36. Property taxes during construction \$ N/A
37. List other taxes:
- a. N/A \$ 0
- b. N/A \$ 0
38. Sub-total (add lines 36 thru 37b) \$ 0

Part IX-A – HUD Section 232 Financing

39. Estimated construction time(in months) N/A
40. Dollar amount of construction loan \$ 0
41. Construction loan interest rate N/A %
42. Estimated construction loan interest costs \$ 0
43. Term of financing (in years) N/A
44. Interest rate on permanent loan N/A %
45. FHA mortgage insurance premium \$ 0
46. FHA mortgage fees \$ 0
47. Financing fees \$ 0
48. Placement fees \$ 0
49. AMPO (non-profit only) \$ 0
50. Title and recording fees \$ 0
51. Legal fees \$ 0
52. Total interest expense on permanent mortgage loan \$ 0
53. Sub-total Part IX-A HUD Section 232 Financing (add lines 42, 45, 46, 47, 48, 49, 50 and 51) \$ 0

Part IX-B – Industrial Development Authority Revenue and General
Obligation Bond Financing
(Circle selected method of financing)

54. Method of construction financing (construction loan, proceeds of bond sales, if other, specify) N/A
If construction is to be financed from any source other than bond sale proceeds, answer question 56 through 58. Otherwise, proceed to question 59.
55. Estimated construction time (in months) N/A
56. Dollar amount of construction loan \$ 0
57. Construction loan interest rate N/A %
58. Estimated construction loan interest cost \$ 0
59. Nature of bond placement (direct, underwriter, if other, specify) N/A
60. Will bonds be issued prior to the beginning of construction? N/A
61. If the answer to question 60 is yes, how long before (in months)? N/A
62. Dollar amount of bonds expected to be sold prior to the beginning of construction \$ 0
63. Will principal and interest be paid during construction or only interest? N/A
64. Bond interest expense prior to the beginning of construction(in dollars) \$ 0
65. How many months after construction begins will last bond be sold? N/A
66. Bond interest expense during construction \$ 0
67. What percent of total construction will be financed from bond issue? \$ 0
68. Expected bond interest rate N/A %

69. Anticipated term of bond issued (in years) _____ **N/A** _____
70. Anticipated bond discount (in dollars) _____ **N/A** _____
71. Legal costs \$ _____ **0** _____
72. Printing costs \$ _____ **0** _____
73. Placement fee \$ _____ **0** _____
74. Feasibility study \$ _____ **0** _____
75. Insurance \$ _____ **0** _____
76. Title and recording fees \$ _____ **0** _____
77. Other fees (list each separately)
- a. _____ **N/A** _____ \$ _____ **0** _____
- b. _____ **N/A** _____ \$ _____ **0** _____
- c. _____ **N/A** _____ \$ _____ **0** _____
78. Sinking fund reserve account
(Debt Service Reserve) \$ _____ **0** _____

79. Total bond interest expenses (in dollars) \$ 0

80. Sub-total Part IX_B (add lines 58, 64, 66,
71, 72, 73, 74, 75, 76, 77a, b, c and 78) \$ 0

Part IX_C – Conventional Mortgage Loan Financing

81. Estimated construction time (in months) N/A

82. Dollar amount of construction loan \$ 0

83. Construction loan interest rate N/A %

84. Estimated construction loan interest cost
(in dollars) \$ 0

85. Term of long term financing (in years) N/A

86. Interest rate on long term loan N/A %

87. Anticipated mortgage discount (in dollars) \$ 0

88. Feasibility study \$ 0

89. Finder's fee \$ 0

90. Legal fees \$ 0

Revenue & General Revenue Bond

Financing (line 80) \$ 0

106. Sub-total Part IX-C Conventional Loan Financing
(line 95) \$ 0

107. **TOTAL CAPITAL COST** (lines 96 thru 106) **\$ 700,000**

108. Percent of total capital costs to be financed 0 %

109. Dollar amount of long term mortgage (line 107 x 108) \$ N/A

110. Total Interest Cost on Long Term Financing \$ N/A

a. HUD-232 Financing (line 53) \$ N/A

b. Industrial Development Authority Revenue
& General Revenue Bond Financing (line 79) \$ N/A

c. Conventional Loan Financing (line 94) \$ N/A

111. Anticipated Bond discount

a. HUD-232 Financing (line 53) \$ N/A

b. Industrial Development Authority Revenue &
General Revenue Bond Financing (line 70) \$ N/A

c. Conventional Loan Financing (line 87) \$ N/A

112. TOTAL CAPITAL AND FINANCING COST
(ADD LINES 107, 110a, b or c AND 111a, b or c)

\$ 700,000

D. 1. Estimated costs for new construction (excluding site acquisition costs)

\$ 0

1. Estimated costs of modernization and renovation (excluding site acquisition costs)

\$ 700,000

E. Anticipated Sources of Funds for Proposed Project

Amount

1. Public Campaign

\$ 0

2. Bond Issue (Specify Type) _____

\$ 0

3. Commercial Loans

\$ 0

4. Government Loans (Specify Type) _____

\$ 0

5. Grants (Specify Type) _____

\$ 0

6. Bequests

\$ 0

7. Private Foundations \$ 0
8. Endowment Income \$ 0
9. Accumulated Reserves \$ 65,204,189
(operating cash balance)
10. Other (Identify) _____ \$ 0

- F. Describe in detail the proposed method of financing the proposed project, including the various alternatives considered. Attach any documents which indicate the financial feasibility of the project.

The project will be funded using accumulated cash reserves and is using operational funding.

- G. Describe the impact the proposed capital expenditure will have on the cost of providing care in the facility. Specify total debt service cost and estimated debt service cost per patient day for the first two (2) years of operation. (Total debt service cost is defined as total interest to be paid during the life of the loan (s). Estimate debt service cost per patient day by dividing estimated total patient days for year one into amount of debt service for that year. Repeat for year two.) Please attach an amortization schedule showing how the proposed debt will be repaid.

Not applicable, this project will be funded through the use of accumulated reserves.

- H. Attach a copy of the following information of documents.

1. The existing and/or proposed room rate schedule, by type of accommodation.

Not applicable.

2. The audited annual financial statements for the past two (2) years of the existing facility or/if a new facility without operating experience, the financial state of the owner. Audited financial statements are required if available.

Please see Exhibit V-H-2

3. Copy of the proposed facility's estimated income, expense, and capital budget for the first two years of operation after the proposed project is completed.

Please see Exhibit V-H-3

ASSURANCES

I hereby assure and certify that:

- a. The work on the proposed project will be initiated within the period of time set forth in the Certificate of Public Need; and
- b. completion of the proposed project will be pursued with diligence; and
- c. the proposed project will be constructed, operated and maintained in full compliance with all applicable local, State and Federal laws, rules, regulations and ordinances.

I hereby certify that the information included in this application and all attachments are correct to the best of my knowledge and belief and that it is my intent to carry out the proposed project as described.

Michelle Riley-Brown
Signature of Authorizing Officer

111 Michigan Avenue, NW
Address – Line1

Michelle Riley-Brown
Type/Print Name of Authorizing Officer

Address – Line 2

President and CEO
Title of Authorizing Officer

Washington DC 20010
City/State/Zip

202-476-3761 _____
Telephone

07-17-2026
Date

Copies of this request should be sent to :

- A. Virginia Department of Health
Division of Certificate of Public Need
9960 Mayland Drive – Suite 401
Henrico, Virginia 23233**
- B. The Regional Health Planning Agency if one is currently designated
by the Board of Health to serve the area where the project would be
located.**

INDEX OF EXHIBITS

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Children's National Fairfax County Ambulatory Surgery Center
COPN Request No. 8901
Establish Outpatient Surgical Hospital

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EXHIBIT I-E

COMMONWEALTH OF VIRGINIA
STATE CORPORATION COMMISSION

February 2, 1990

The State Corporation Commission has found the accompanying application for a certificate of authority to transact business in Virginia submitted on behalf of

CHILDREN'S HOSPITAL

to comply with the requirements of law, and confirms payment of all related fees.

Therefore, it is ORDERED that this

CERTIFICATE OF AUTHORITY TO TRANSACT BUSINESS
IN VIRGINIA

be issued and admitted to record with the application in the Office of the Clerk of the Commission, effective February 2, 1990.

The corporation is authorized to transact business in Virginia, subject to all Virginia laws applicable to the corporation and its business.

STATE CORPORATION COMMISSION



By _____
Commissioner

CORFACPT
CIS20436
90-01-31-0029

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS



C E R T I F I C A T E

THIS IS TO CERTIFY that all applicable provisions of the DISTRICT
OF COLUMBIA NONPROFIT CORPORATION ACT have been complied with and
accordingly, this CERTIFICATE of Amendment is hereby issued to
CHILDREN'S HOSPITAL NATIONAL MEDICAL CENTER

Name Change To

CHILDREN,S HOSPITAL

as of June 30th , 1989 .

Donald G. Murray
Director

Henry C. Lee, III
Administrator
Business Regulation Administration

Vandy L. Jamison, Jr.

Assistant Vandy L. Jamison, Jr.
Superintendent of Corporations
Corporations Division

Marion Barry, Jr.
Mayor

ARTICLES OF AMENDMENT
TO THE
ARTICLES OF INCORPORATION
OF
CHILDREN'S HOSPITAL
NATIONAL MEDICAL CENTER

To: The Department of Consumer and Regulatory Affairs
Washington, D.C.

Pursuant to the provisions of the District of Columbia
Nonprofit Corporation Act, the undersigned adopts the following
Articles of Amendment to its Articles of Incorporation:

FIRST: The name of the Corporation is CHILDREN'S HOSPITAL
NATIONAL MEDICAL CENTER.

SECOND: The following amendments are adopted to the
Corporation's Articles of Incorporation:

1. The name of the Corporation is CHILDREN'S HOSPITAL
(the "Corporation").
2. The period of duration of the Corporation is
perpetual.
3. The purposes for which the Corporation is organized
are as follows:

FILED
JUN 30 1969

BY

a) The Corporation is organized exclusively for charitable, scientific, and educational purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or successor provisions (the "Code"), including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under said section. Specifically, the Corporation shall pursue the following purposes:

1) To establish, support, manage and furnish facilities, personnel and services to provide diagnosis, and dental, medical, surgical, and hospital care, extended care, outpatient care, home care, and other hospital and medically related services to sick, injured, disabled or terminally ill children;

2) To carry on activities related to rendering of care to the sick and injured or the promotion of health, including:

- A) the prevention of diseases of children;
- B) the instruction and teaching in the diseases of children, their prevention, and all aspects of child care;
- C) pediatric research; and
- D) child health advocacy; and

3) to participate, so far as circumstances may warrant, in any activity designed to promote the general health of children.

b) No part of the net earnings of the Corporation shall inure to the benefit of, or be distributable to, any private individual, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of its purposes. No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, except to the extent permitted pursuant to an election made under Section 501(h) of the Code. The Corporation shall not participate in or intervene in (including the publishing and distribution of statements) any political campaign on behalf of (or in opposition to) any candidate for public office. Notwithstanding any other provision of these amended Articles of Incorporation or the Bylaws of the Corporation, the Corporation shall not carry on any activities not permitted to be carried on by an organization exempt from federal income tax under Section 501(a) and described in Section 501(c)(3) of the Code or by an organization, contributions to which are deductible under Section 170(c)(2) of the Code.

4. The sole member of the Corporation shall be CHILDREN'S NATIONAL MEDICAL CENTER, a District of Columbia nonprofit corporation and its successors. The rights and powers of the sole member shall be as set forth in the Bylaws of the Corporation. Other than the initial Directors, the Directors of the Corporation shall be elected or appointed by the sole member in the manner set forth in the Bylaws of the Corporation.

5. The number of Directors of the Corporation shall be set forth in the Bylaws of the Corporation. In no event shall the number of Directors be less than three (3). The names and addresses of the initial Directors who shall act until the first annual meeting of the board of directors of the sole member held during or after December 1990 and until their successors are duly chosen and qualified are:

<u>Name</u>	<u>Address</u>
1. Anne R. West	5412 Blackistone Road Bethesda, MD 20816
2. John A. Nevius	2912 Garfield Terrace, N.W. Washington, D.C. 20815
3. Sally Quinn	3014 N Street, N.W. Washington, D.C. 20007
4. Edwin C. Schonfeld	6306 Marywood Road Bethesda, MD 20817
5. Theodore H. Anders	11104 Rosemont Drive Rockville, MD 20852

6. Philip M. Battles	1560 Forest Villa Lane McLean, VA 22101
7. Jean Ann S. Bostwick	5433 Falmouth Road Bethesda, MD 20816
8. Deborah S. Hechinger	3811 Jocelyn Street, N.W. Washington, D.C. 20015
9. Ann D. Jordan	4610 Kenmore Drive, N.W. Washington, D.C. 20007
10. Richard L. Kettler	12512 Rolling Road Potomac, MD 20854
11. Sara V. Machir	5311 Worthington Drive Bethesda, MD 20816
*12. Donald L. Brown	3562 Raymoor Road Kensington, MD 20895
*13. John L. Sever	11901 Ledgerock Court Potomac, MD 20854
*14. Jocelyn Hicks	4329 Van Ness Street, N.W. Washington, D.C. 20016
*15. Larrie W. Greenberg	9109 Fall River Lane Potomac, MD
*16. Pauletta Atwood	5065 Macomb Street, N.W. Washington, D.C. 20016
*17. Lynne N. Mitchell	4109 Leland Street Chevy Chase, MD 20815

* Ex officio directors

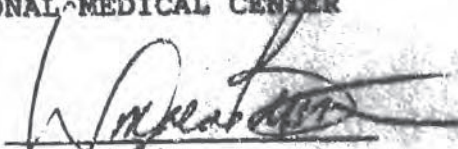
6. Upon dissolution or liquidation of the Corporation, the Board of Directors shall, after paying or making provisions for the payment of all liabilities of the Corporation, distribute all of the assets of the Corporation to such organization or organizations organized and operated exclusively for charitable, religious or scientific purposes as shall at the time qualify as an exempt organization or organizations described in Section 501(c)(3) of the Code, as

the Board of Directors shall determine, subject to the approval of the sole member of the Corporation. Any such assets not so disposed of shall be distributed by the Court with appropriate jurisdiction to such organization or organizations described in Section 501(c)(3) of the Code, as said Court shall determine.

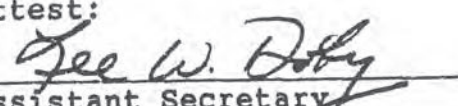
THIRD: The amendments were adopted at a meeting of the board of directors held on June 21, 1989, and received a vote of a majority of the directors in office, there being no members having voting rights in respect thereof.

CHILDREN'S HOSPITAL
NATIONAL MEDICAL CENTER

By:


President

[Seal]
Attest:


Assistant Secretary

1477h

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS
BUSINESS REGULATION ADMINISTRATION



THIS IS TO CERTIFY that the pages attached hereto constitute a full, true and complete copy of:

CERTIFICATE OF INCORPORATION OF CHILDREN'S HEARIN AND SPEECH
CENTER AS RECEIVED AND FILED MAY 13, 1959. CERTIFICATE AND
ARTICLES OF AMENDMENT TO THE ARTICLES OF INCORPORATION FILED
OCTOBER 30, 1959. ALONG WITH THE CERTIFICATE OF AMENDMENT
TO THE ARTICLES (CHANGED TO) CHILDREN'S HOSPITAL NATIONAL
MEDICAL CENTER FILED JUNE 25, 1975.

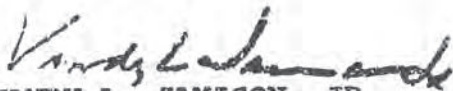
as the same appears of record in this office.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the
seal of this office to be affixed, this the 7TH day of DECEMBER,
1989.

Donald G. Murray
Director

Henry C. Lee, III
Administrator

Assistant


VANDY L. JAMISON, JR.
Superintendent of Corporations
Corporations Division

Government of the District of Columbia
Marion Barry, Jr., Mayor

FILING FEE
INDEXING FEE

X959
2.00
7.00

ARTICLES OF AMENDMENT
to the
ARTICLES OF INCORPORATION
OF
CHILDREN'S HOSPITAL OF THE DISTRICT OF COLUMBIA

To: The Recorder of Deeds, D.C.
Washington, D.C.

Pursuant to the provisions of the District of Columbia Non-profit Corporation Act, the undersigned adopts the following Article of Amendment to its Articles of Incorporation:

FIRST: The name of the corporation, CHILDREN'S HOSPITAL OF THE DISTRICT OF COLUMBIA is changed to CHILDREN'S HOSPITAL NATIONAL MEDICAL CENTER.

SECOND: The above amendment of the Articles of Incorporation was adopted by the Corporation in the manner prescribed by the District of Columbia Non-profit Corporation Act.

THIRD: The amendment was adopted in the following manner:

The amendment was adopted at a meeting of members held on December 1, 1969, at which a quorum was present, and the amendment received at least two-thirds of the votes which members present or represented by proxy at such meeting were entitled to cast.

Date, June 24, 1975
(CORPORATE SEAL)

BY

John H. Sharps
Its President

Attest:

Carl Richard Benelius
Its Assistant Secretary

FILED
JUN 25 1975
BY: ms

EXHIBIT I-G



**CHILDREN'S NATIONAL BOARD OF DIRECTORS
2026 ATTENDANCE LIST**

BOARD MEMBER Total: 19

Quorum: 10

Baier, Amy
111 Michigan Avenue NW
Washington, DC 20010

Bush, Toni
111 Michigan Avenue NW
Washington, DC 20010

Freeman, Amy
111 Michigan Avenue NW
Washington, DC 20010

Hilliard, Mary Anne**, Secretary
111 Michigan Avenue NW
Washington, DC 20010

Jones, Michael
111 Michigan Avenue NW
Washington, DC 20010

Kunz, Barbara
111 Michigan Avenue NW
Washington, DC 20010

Levy, Dave
111 Michigan Avenue NW
Washington, DC 20010

Marriott, Carrie
111 Michigan Avenue NW
Washington, DC 20010



Children's National®

Minkove, Eric
111 Michigan Avenue NW
Washington, DC 20010

Muthiah, Radha
111 Michigan Avenue NW
Washington, DC 20010

Potarazu, Ramu, Treasurer
111 Michigan Avenue NW
Washington, DC 20010

Rabbitt, Linda
111 Michigan Avenue NW
Washington, DC 20010

Regenstein, Marsha, PhD
111 Michigan Avenue NW
Washington, DC 20010

Reyes, Jimmy, Vice Chair
111 Michigan Avenue NW
Washington, DC 20010

Riley-Brown, Michelle (ex-officio, voting*)
111 Michigan Avenue NW
Washington, DC 20010

Rozanski, Horacio, Chair
111 Michigan Avenue NW
Washington, DC 20010

Strickland, David
111 Michigan Avenue NW



Children's National®

Washington, DC 20010

Van Vleck, Caroline, MD
111 Michigan Avenue NW
Washington, DC 20010

Ward, Michael
111 Michigan Avenue NW
Washington, DC 20010

Williams, Kathie
111 Michigan Avenue NW
Washington, DC 20010

*** Ex-Officio members are not counted for purposes of establishing a quorum; however, they maintain a vote**

**** Non-board member**

REGISTERED AGENT

**CT Corporation System
1015 15th Street NW Suite 1000
Washington, D.C. 20005**

EXHIBIT II-A-4

COUNTY OF FAIRFAX

**Department of Planning and Zoning
Zoning Administration Division**

NON-RESIDENTIAL USE PERMIT

THIS PERMIT SHALL BE CONSPICUOUSLY POSTED AT ALL TIMES IN THE ESTABLISHMENT

Issued December 16, 2009

Non-RUP #: 93500155

Permission is hereby granted to **CHILDRENS NATIONAL SPECIALIST OF VIRGINIA**

to use **7,960** square feet of floor area, on **Bldg: N/A floor: 4; Suite #: 400**

of the building located at: **3023 HAMAKER CT FAIRFAX VA 22031-2220 Tax Map No: 0493 21 0006**

which property is located in the Zoning District: **C-3**

for the following purpose: **OFFICE**

Must comply with Zoning Case No. :

This Non-Residential Use Permit is issued subject to the following limitations and conditions:

Building Permit No.: **91520175**

Additional Building Permit No.: **N/A**

Type of Construction	Use Group
IB	B

Eileen McPherson
Zoning Administrator

Printed on December 16, 2009

Note: Occupancy approval subject to final inspection by the Fairfax County Fire Marshal's office. Please call 703 246-4849 to schedule final occupancy inspection. This permit does not take the place of any license or other permit required by law. Any change in the use, occupancy or proprietorship, or any enlargement or expansion of the premises for which this permit is issued shall require the application and approval of a new Non-Residential Use Permit.

EXHIBIT II-F

EXHIBIT D
OFFICE PARK DEPICTION

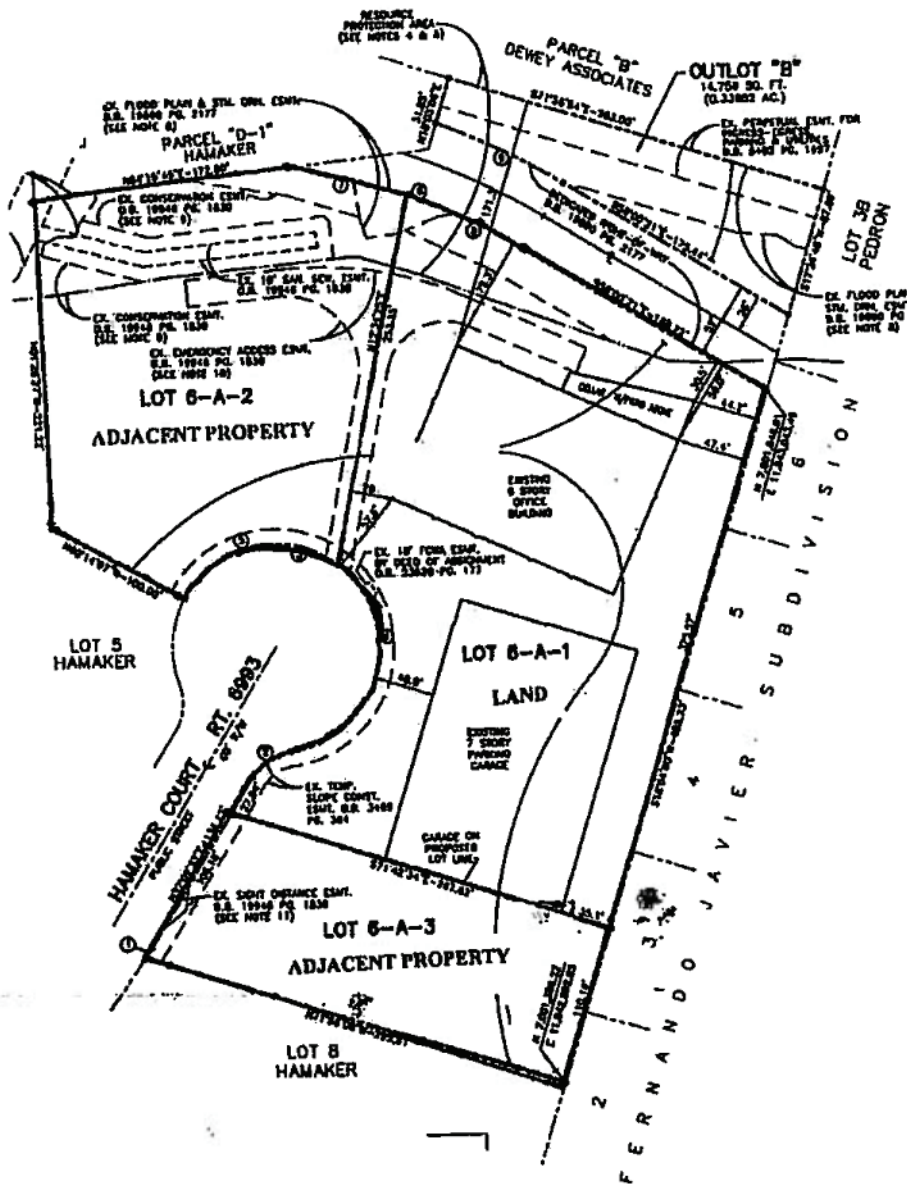
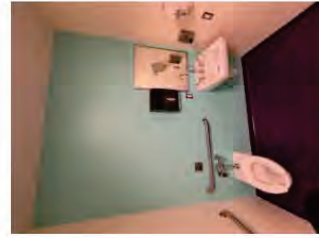
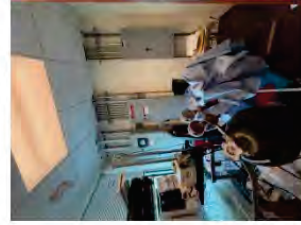
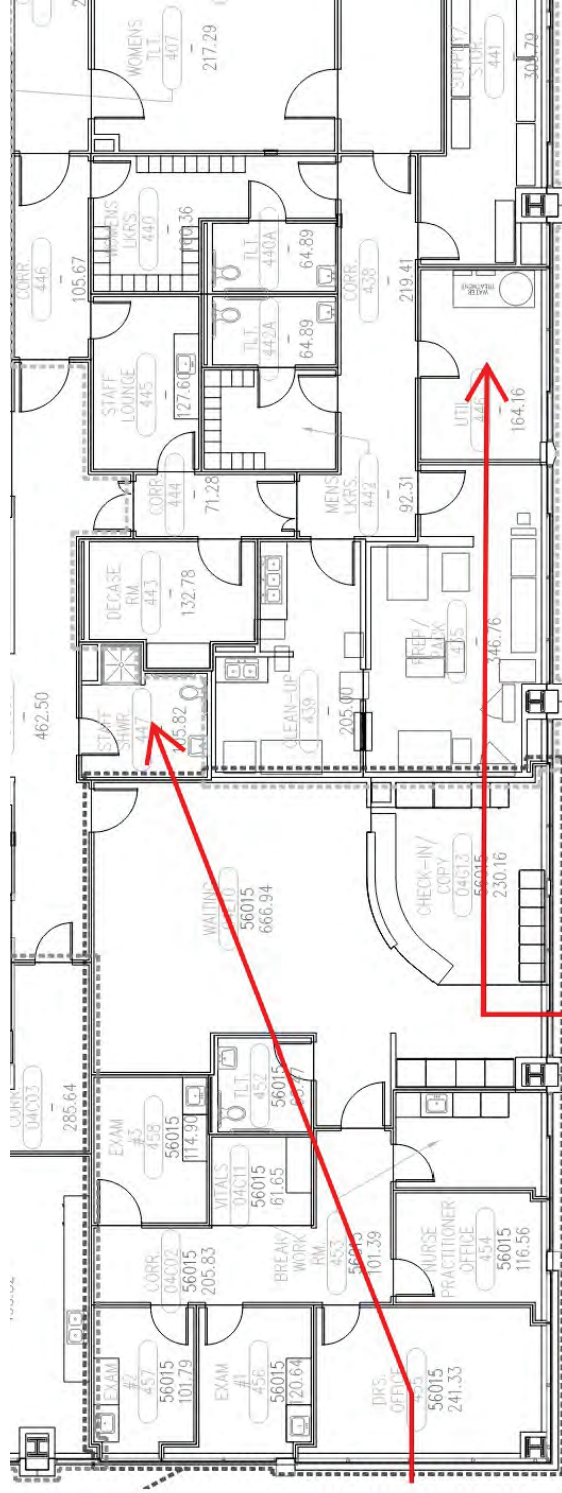


EXHIBIT D

EXHIBIT II-G



New Location of RO System



Hamaker Court 4th Floor plan

Existing RO System

EXHIBIT III-A



COMMONWEALTH of VIRGINIA

Cynthia C. Romero, MD, FAAFP
State Health Commissioner

Department of Health
P O BOX 2448
RICHMOND, VA 23218

TTY 7-1-1 OR
1-800-828-1120

December 17, 2013

Re: COPN No. VA-04420

Pediatric Specialists of Virginia, LLC
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with
Two Operating Rooms through the relocation
of existing Operating Rooms from
Inova Woodburn Surgery Center

Jessica Parker
Senior Strategic Planning Consultant
Inova Health System
8110 Gateway Road, Suite 500, West Tower
Falls Church, Virginia 22042

Dear Ms. Parker:

In accordance with Chapter 4, Article 1.1 of Title 32.1 of the Code of Virginia of 1050 (the Code), I have reviewed the application and all supporting documentation submitted by Pediatric Specialists of Virginia, LLC for the establishment of an outpatient surgical hospital with two operating rooms through the relocation of two outpatient operating rooms from Inova Woodburn Surgery Center.

As required by Section 32.1-102.3.B. of the Code, I have considered all factors that must be taken into account in a determination of public need, and I have concluded that **conditional approval** of the request is warranted based on the following findings.

1. The proposed project is consistent with the applicable criteria/standards of the State Medical Facilities Plan and the 8 Required Considerations of the Code of Virginia.
2. The applicant has demonstrated a public need to improve patient access for pediatric residents of Planning District 8 through the establishment of a dedicated outpatient pediatric surgical hospital.
3. The project would not increase the inventory of operating rooms in Planning District 8. Two existing underutilized outpatient operating rooms at Inova Woodburn Surgery Center would be

delicensed and two unlicensed procedure rooms at Children's National Specialists of Virginia, LLC would become licensed.

4. The capital costs of the proposed project are reasonable.
5. The project appears economically viable in the immediate and long term.
6. The project is unlikely to have a negative impact upon the utilization, costs, or charges of other facilities in Planning District 8. It would promote beneficial cooperation between Children's National Medical Center of Northern Virginia and Inova Health Services, the two members of Pediatric Specialists of Virginia, LLC.
7. There does not appear to be any less costly alternative to the proposed project.
8. Neither DCOPN nor the Health Systems Agency of Northern Virginia has received any letters of opposition to the proposed project. No individual or organization spoke in opposition at the public hearing.
9. The Board of the Health Systems Agency of Northern Virginia voted unanimously to recommend approval of the proposed project.

As the Division of Certificate of Public Need recommends approval of this project with a condition, I am authorizing the enclosed Certificate of Public Need No. VA-04420 with the following condition:

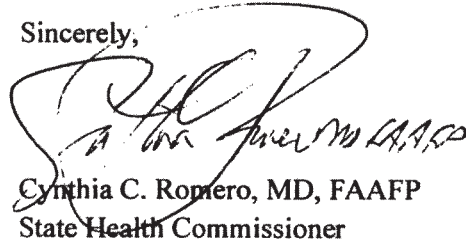
Pediatric Specialists of Virginia, LLC must provide surgical services to all persons in need of these services, regardless of their ability to pay, and will provide as charity care to all indigent patients free surgical services or rate reductions in surgical services and facilitate the development and operation of primary medical care services to medically underserved persons in an aggregate amount equal to at least 5.0% of Pediatric Specialists of Virginia, LLC's gross patient services revenue derived from surgical services. Compliance with this condition will be documented to the Division of Certificate of Public Need and the Health Systems Agency of Northern Virginia annually by providing audited or otherwise appropriately certified financial statements documenting compliance with the preceding requirement.

This certificate is valid for the period December 17, 2013 to December 16, 2014.

Please file two copies of the application for a certificate extension with the Department and one copy with the Health Systems Agency of Northern Virginia no later than 30 days before the expiration date on the certificate. Part VIII of the Virginia Medical Care Certificate of Public Need Rules and Regulations identifies the filing requirements and review requirements for certificate extension requests.

Jessica Parker
December 17, 2013
Page 3 of 3

Sincerely,

A handwritten signature in black ink, appearing to read 'Cynthia C. Romero', is written over a large, stylized circular flourish.

Cynthia C. Romero, MD, FAAFP
State Health Commissioner

Enclosure

Pc: Ishnelia Moore, Assistant Attorney General
Commonwealth of Virginia
Peter Boswell, Director
Division of Certificate of Public Need
Dean Montgomery, Executive Director
Health Systems Agency of Northern Virginia
Gloria Addo-Ayensu, MD, MPH, District Director
Fairfax Health District

COMMONWEALTH OF VIRGINIA
DEPARTMENT OF HEALTH

MEDICAL CARE FACILITIES CERTIFICATE OF PUBLIC NEED

THIS CERTIFIES THAT Pediatric Specialists of Virginia, LLC is authorized to initiate the proposal as described below.

NAME OF FACILITY: Pediatric Specialists of Virginia Surgery Center

LOCATION: 3023 Hamaker Court, Suite 500, Fairfax, Virginia

OWNERSHIP AND CONTROL: Pediatric Specialists of Virginia, LLC is a Virginia, non-stock, limited liability company.

SCOPE OF PROJECT: Establish an outpatient surgical hospital with two operating rooms through the relocation of two existing operating rooms from Inova Woodburn Surgery Center. The authorized capital cost is \$2,864,000 which will be funded entirely with equity contributions of Inova Health Care Services and Children's National Medical Center of Northern Virginia. The project is scheduled to be operational by March 2014. This Certificate is issued with the following Condition on its revers

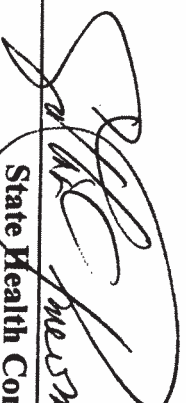


Pursuant to Chapter 4, Article 1.1 of Title 32.1, Sections 32.1-102.1 through 32.1-102.12 of the Code of Virginia (1950), as amended and the policies and procedures promulgated thereunder, this Medical Care Facilities Certificate of Public Need is issued contingent upon substantial and continuing progress towards implementation of the proposal within twelve (12) months from the date of issuance. A progress report shall be submitted to the State Health Commissioner within twelve (12) months from the date of issuance along with adequate assurance of completion within a reasonable time period. The Commissioner reserves the right not to renew this Certificate in the event the applicant fails to fulfill these conditions. This Certificate is non-transferable and is limited to the location, ownership, control and scope of the project shown herein.

Certificate Number: VA-04420

Date of Issuance: December 17, 2013

Expiration Date: December 16, 2014


State Health Commissioner

Condition

Pediatric Specialists of Virginia, LLC must provide surgical services to all persons in need of these services, regardless of their ability to pay, and will provide as charity care to all indigent patients free surgical services or rate reductions in surgical services and facilitate the development and operation of primary medical care services to medically underserved persons in an aggregate amount equal to at least 5.0% of Pediatric Specialists of Virginia, LLC's gross patient services revenue derived from surgical services. Compliance with this condition will be documented to the Division of Certificate of Public Need and the Health Systems Agency of Northern Virginia annually by providing audited or appropriately certified financial statements documenting compliance with the preceding requirement.

EXHIBIT III-K

Provider Last Name	Provider First Name	Specialty	Degree	Employed By CN	privileges at CN?
Santos	Domiciano	ASC Anesthesiology	MD	CN	yes
Geng-Ramos	Giuliana	ASC Anesthesiology	MD	CN	yes
Wright	Caroline	ASC Anesthesiology	MD	CN	yes
Leibowitz	Ian	Gastroenterology	MD	CN	yes
Sehgal	Sona	Gastroenterology	MD	CN	yes
Hayes	Christopher	Gastroenterology	MD	CN	yes
Martin	Benjamin	Orthopaedics	MD	CN	yes
Casella	Daniel	Urology	MD	CN	yes
Pohl	Hans	Urology	MD	CN	yes
Ho	Christina	Urology	MD	CN	yes
Reilly	Brian	Gen Surg	MD	CN	yes
Leonard	Jaime	ENT	MD	CN	yes
Preciado	Diego	ENT	MD, PhD	CN	yes
Pena	Maria	ENT	MD	CN	yes
Allen	Sanantha	ENT	MD	CN	yes
Oh	Albert	Plastics	MD	CN	yes
Feng	Christina	Gen Surg	MD	CN	yes
Taylor Moore	Jonathan	Ophthalmology	MD	CN	yes
Madigan, Jr.	William	Ophthalmology	MD	CN	yes
Bazemore	Marlet	Ophthalmology	MD	CN	yes

EXHIBIT III-L-4



111 Michigan Avenue, NW
Washington, DC 20010-2970
Phone: 202-476-5000
Fax: 202-476-5001
ChildrensNational.org

**Division of General
& Thoracic Surgery**

Anthony D. Sandler, MD
Senior Vice President and Surgeon-in-Chief
The Diane and Norman Bernstein Professor
of Pediatric Surgery
Director, Sheikh Zayed Institute for Pediatric
Surgical Innovation

Mikael Petrosyan, MD, MBA
Chief, Division of General
& Thoracic Surgery
Director, Surgical Residency Training Program

Timothy D. Kane, MD
Chief Emeritus, Division of General
& Thoracic Surgery

Andrea Badillo, MD
Surgical Director, Fetal Medicine Institute

Randall S. Burd, MD, PhD
Chief, Division of Trauma
& Burn Services

Christina Feng, MD

Mark L. Kovler, MD

Jeffrey R. Lukish, MD

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Catherine Walsh Holohan, MSN, CPNP-AC

Children's National

Appointment: (202) 476-2150
Office: (202) 476-2151
Fax: (202) 476-4174
Emergency: (202) 476-5000
Georgetown: (202) 444-3534
Clinics:
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Fairfax: (571) 766-3040
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Howard County: (301) 847-2900
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Shady Grove: (301) 217-5439
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Faculty of George Washington University

July 9, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National
Hospital COPN Request No. VA-8901

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board-certified pediatric general and thoracic surgeon, and I have been practicing in Northern Virginia for 6 years.

From a clinical perspective, the continued availability of a dedicated pediatric outpatient surgical hospital in Planning District 8 is essential. This need was recognized by the Virginia State Health Commissioner in issuing COPN No. VA-0442, which authorized a pediatric outpatient surgical hospital in Fairfax based on clear findings of public need. That underlying need has not diminished. If anything, it has become more pronounced as more pediatric procedures have appropriately shifted from inpatient to outpatient settings.

A substantial and growing proportion of pediatric surgical cases can be safely and appropriately performed in an ambulatory setting. These include common procedures across pediatric surgical subspecialties that do not require overnight hospitalization but still require specialized pediatric expertise. Having a dedicated outpatient surgical facility in Fairfax allows these patients to receive timely, high-quality care closer to home.

From a system-level clinical standpoint, the proposed outpatient surgical hospital plays a critical role in balancing capacity across the Children's National Hospital network. A significant portion of outpatient surgical volume originates from Northern Virginia patients. When these cases are appropriately performed in a dedicated ambulatory setting closer to their homes, it allows hospital-based operating rooms in Washington, D.C. to be reserved for higher-acuity and more medically complex pediatric cases. This improves overall system efficiency while maintaining appropriate alignment between patient need and site of care.

From a physician perspective, this system integration is one of the most important strengths of the proposal. Pediatric surgical care is highly dependent on coordination across multiple disciplines, including surgery, anesthesia, nursing, and subspecialty pediatrics. Embedding the outpatient surgical hospital within Children's National Hospital's broader system ensures that patients benefit from unified clinical standards, shared electronic medical records, and immediate access to hospital-based resources when needed.

It is also worth noting that ambulatory surgery centers are a well-established and highly effective model of care nationally. A large majority of surgical procedures across the United States are now performed in outpatient settings, with consistently high patient satisfaction and strong safety outcomes. These settings are associated with improved efficiency, including shorter turnover times between cases, reduced exposure to hospital-acquired infections, and a more predictable and family-centered care experience. These advantages are particularly meaningful in pediatrics, where minimizing stress and disruption for both children and their families is a core component of providing high-quality care.

In my view, this proposal represents the most seamless approach to maintaining essential pediatric outpatient surgical services in Northern Virginia. It preserves a proven model of care, strengthens regional access, and integrates fully with a leading pediatric health system that has the expertise and infrastructure to ensure high-quality outcomes.

For these reasons, I urge you to approve this project. Thank you for your consideration.

Sincerely,



Christina Feng, MD, FACS
Division of General & Thoracic Surgery
Division of Colorectal & Pelvic Reconstruction
Assistant Professor of Surgery & Pediatrics
George Washington University School of Medicine



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Faculty of George Washington University

July 9, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board-certified pediatric general and thoracic surgeon, and I have been practicing in Northern Virginia for 12 years.

From a clinical perspective, the continued availability of a dedicated pediatric outpatient surgical hospital in Planning District 8 is essential. This need was recognized by the Virginia State Health Commissioner in issuing COPN No. VA-0442, which authorized a pediatric outpatient surgical hospital in Fairfax based on clear findings of public need. That underlying need has not diminished. If anything, it has become more pronounced as more pediatric procedures have appropriately shifted from inpatient to outpatient settings.

A substantial and growing proportion of pediatric surgical cases can be safely and appropriately performed in an ambulatory setting. These include common procedures across pediatric surgical subspecialties that do not require overnight hospitalization but still require specialized pediatric expertise. Having a dedicated outpatient surgical facility in Fairfax allows these patients to receive timely, high-quality care closer to home.

From a system-level clinical standpoint, the proposed outpatient surgical hospital plays a critical role in balancing capacity across the Children's National Hospital network. A significant portion of outpatient surgical volume originates from Northern Virginia patients. When these cases are appropriately performed in a dedicated ambulatory setting closer to their homes, it allows hospital-based operating rooms in Washington, D.C. to be reserved for higher-acuity and more medically complex pediatric cases. This improves overall system efficiency while maintaining appropriate alignment between patient need and site of care.

From a physician perspective, this system integration is one of the most important strengths of the proposal. Pediatric surgical care is highly dependent on coordination across multiple disciplines, including surgery, anesthesia, nursing, and subspecialty pediatrics. Embedding the outpatient surgical hospital within Children's National Hospital's broader system ensures that patients benefit from unified clinical standards, shared electronic medical records, and immediate access to hospital-based resources when needed.

It is also worth noting that ambulatory surgery centers are a well-established and highly effective model of care nationally. A large majority of surgical procedures across the United States are now performed in outpatient settings, with consistently high patient satisfaction and strong safety outcomes. These settings are associated with improved efficiency, including shorter turnover times between cases, reduced exposure to hospital-acquired infections, and a more predictable and family-centered care experience. These advantages are particularly meaningful in pediatrics, where minimizing stress and disruption for both children and their families is a core component of providing high-quality care.

In my view, this proposal represents the most seamless approach to maintaining essential pediatric outpatient surgical services in Northern Virginia. It preserves a proven model of care, strengthens regional access, and integrates fully with a leading pediatric health system that has the expertise and infrastructure to ensure high-quality outcomes.

For these reasons, I urge you to approve this project. Thank you for your consideration.

Sincerely,



Mikael Petrosyan, MD, MBA, FACS, FAAP
Chief, General and Thoracic Surgery
Director, Pediatric Surgery Fellowship
Children's National Hospital
Professor of Surgery and Pediatrics
George Washington University School of Medicine



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July 9, 2026

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Faculty of George Washington University

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board-certified pediatric general and thoracic surgeon, and I have been practicing in Northern Virginia for 16 years.

From a clinical perspective, the continued availability of a dedicated pediatric outpatient surgical hospital in Planning District 8 is essential. This need was recognized by the Virginia State Health Commissioner in issuing COPN No. VA-0442, which authorized a pediatric outpatient surgical hospital in Fairfax based on clear findings of public need. That underlying need has not diminished. If anything, it has become more pronounced as more pediatric procedures have appropriately shifted from inpatient to outpatient settings.

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In my view, this proposal represents the most seamless approach to maintaining essential pediatric outpatient surgical services in Northern Virginia. It preserves a proven model of care, strengthens regional access, and integrates fully with a leading pediatric health system that has the expertise and infrastructure to ensure high-quality outcomes.

For these reasons, I urge you to approve this project. Thank you for your consideration.

Sincerely,



Timothy D. Kane, MD, FACS

Joseph E. Robert, Jr. Professor of Surgery & Pediatrics

George Washington University School of Medicine and Health Sciences

Chief Emeritus, General and Thoracic Surgery



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Diego A. Preciado, M.D., Ph.D., F.A.A.P.
Professor and Chief of Division

George H. Zalzal, M.D., F.A.C.S., F.A.A.P.
Professor and Emeritus Chief of Division

Nancy M. Bauman, M.D., F.A.C.S., F.A.A.P.
Professor

Maria T. Peña, M.D., F.A.C.S., F.A.A.P.
Professor

Rahul K. Shah, M.D., F.A.C.S., F.A.A.P.
Professor

Brian K. Reilly, M.D., F.A.C.S., F.A.A.P.
Professor

Pamela Mudd M.D., MBA
Associate Professor

Alexandra Espinel, MD., F.A.A.P.
Associate Professor

Habib Zalzal, MD
Assistant Professor

Samantha Allen, MD
Assistant Professor

Jamie Leonard, MD
Assistant Professor

Daniel Blumenthal, MD
Fellow

Mariah Servos Li, MD
Fellow

Sherwood Holloway, P.A.-C
Physician Assistant

Megan Mentor, P.A.- P.A.-C
Physician Assistant

Amanda Duffin, P.A.-C
Physician Assistant

Margaret Lane, P.A.-C
Physician Assistant

Shane McCarthy, P.A.-C
Physician Assistant

Julia Shen, P.A.-C
Physician Assistant

Mackenzie Bosack, P.A.-C
Physician Assistant

Samantha Kennedy, P.A.-C
Physician Assistant

Leila Hebayeb, RN NP
Nurse Practitioner

Taylor Wilson-Hill, RN NP
Nurse Practitioner

Rena Hodges, R.N., MSN, CPN
Clinical Nurse Manager

Lolita Macklin
Program Manager

**Division of Otolaryngology
The George Washington University
School of Medicine (GWUSM)**

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-

Dear Dr. Webb:

I am writing in support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board-certified complex pediatric otolaryngologist, and I have been treating patients in this community for 20 years. I currently practice as an otolaryngology surgeon with Pediatric Specialists of Virginia (PSV), where I provide care at the Hamaker Court location.

From my perspective as a practicing pediatric otolaryngologist with PSV, maintaining outpatient surgical services at Hamaker Court is critically important. This facility has become an integral part of how we deliver safe, efficient, and family-centered surgical care to children in Northern Virginia. The loss of this site would require many of my patients to travel to inpatient facilities in Washington, D.C. for procedures that are safely and appropriately performed in an outpatient setting.

Equally important is the continuity of the clinical team and care model. The physicians, anesthesiologists, nurses, and staff who currently work at this facility have developed highly specialized expertise in pediatric outpatient surgery. I am fully committed to continuing my practice at this location under Children's National Hospital's leadership, and I know many of my colleagues share this commitment. Preserving both the facility and the care team will ensure that patients receive the same high-quality care they rely on today.

This project will allow us to continue to provide a broad range of pediatric outpatient surgical services for patients who do not require overnight hospitalization. The benefits of a pediatric outpatient surgical hospital model are well established. These facilities offer greater efficiency, including significantly reduced turnover times between cases, and lower risk of hospital-acquired infections compared to inpatient settings. Most importantly, they provide a more convenient and less stressful experience for children and their families than inpatient settings, with high levels of patient satisfaction consistently reported nationwide.

Finally, integration into Children's National Hospital's broader clinical and quality infrastructure will further strengthen the delivery of care while maintaining the accessibility and efficiency that define this site. Critically, from the standpoint of those of us who practice here, this transition allows us to continue caring for our patients in the same specialized setting.

For these reasons, I respectfully urge you to approve Children's National Hospital's COPN. This proposal is fundamentally about continuity of access, care, and the experienced clinical teams who serve this community.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Diego Preciado', with a stylized, flowing script.

Diego Preciado, MD PhD
Professor (with tenure) of Surgery and Pediatrics
The George Washington University School of Medicine
Chief, Division of Pediatric Otolaryngology; Children's National Hospital
Children's National Hospital
Mobile: 202-423-5535

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board certified OB/GYN with specialty training in Pediatric and Adolescent Gynecology and I have been practicing in Northern Virginia for 5 years from my office located at 3023 Hamaker Court in Fairfax, VA. I have previously operated at the pediatric outpatient surgical hospital in Northern Virginia when I was affiliated with a different pediatric subspecialty group and since that time have had a growing number of patients and families express interest in undergoing outpatient surgical care in Northern Virginia.

From a clinical perspective, the continued availability of a dedicated pediatric outpatient surgical hospital in Planning District 8 is essential. This need was recognized by the Virginia State Health Commissioner in issuing COPN No. VA-0442, which authorized a pediatric outpatient surgical hospital in Fairfax based on clear findings of public need. That underlying need has not diminished. If anything, it has become more pronounced as more pediatric procedures have appropriately shifted from inpatient to outpatient settings.

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In my view, this proposal represents the most seamless approach to maintaining essential pediatric outpatient surgical services in Northern Virginia. It preserves a proven model of care, strengthens regional access, and integrates fully with a leading pediatric health system that has the expertise and infrastructure to ensure high-quality outcomes.

For these reasons, I urge you to approve this project. Thank you for your consideration.

Sincerely,

Allison Mayhew
Allison Mayhew

Director, Pediatric and Adolescent Gynecology

Division of Colorectal and Pelvic Reconstruction

Children's National Hospital

EXHIBIT IV-B-1-A

Exhibit – IV-B-1-A – Patient Origin – Pediatric Specialists of Virginia – OR Visits 2023 - 2025

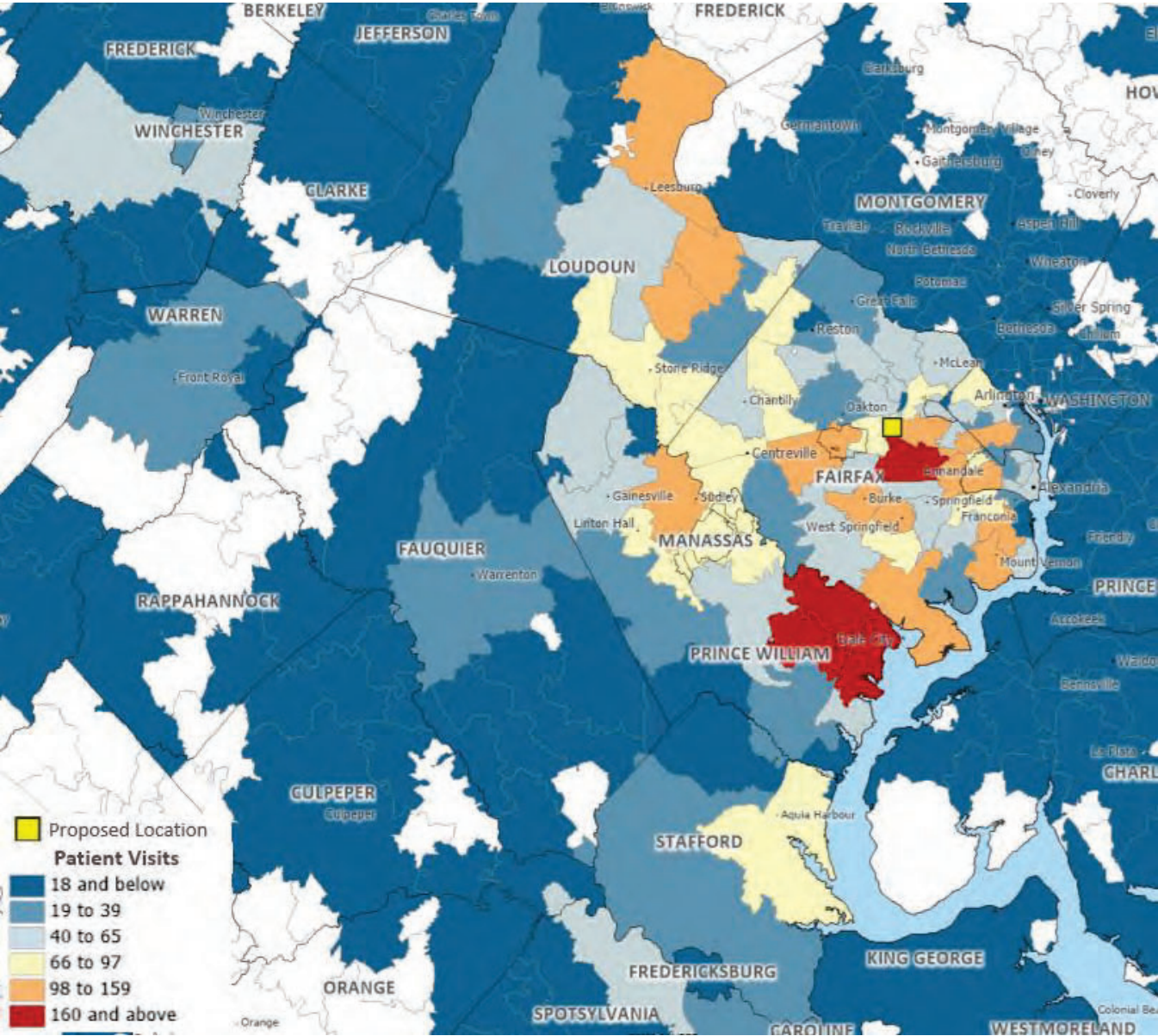


EXHIBIT IV-B-1-B

Exhibit – IV-B-1-B – Primary Service Area – Planning District 8



EXHIBIT IV-B-1-C

Exhibit – IV-B-1-C – Primary Service Area – Pediatric Specialists of Virginia

Methodology – Contiguous zip codes capturing 75% of patient origin 2023-2025



EXHIBIT IV-E-A

Exhibit – IV-E-A – State Health Plan – 30 Minute Drive Time

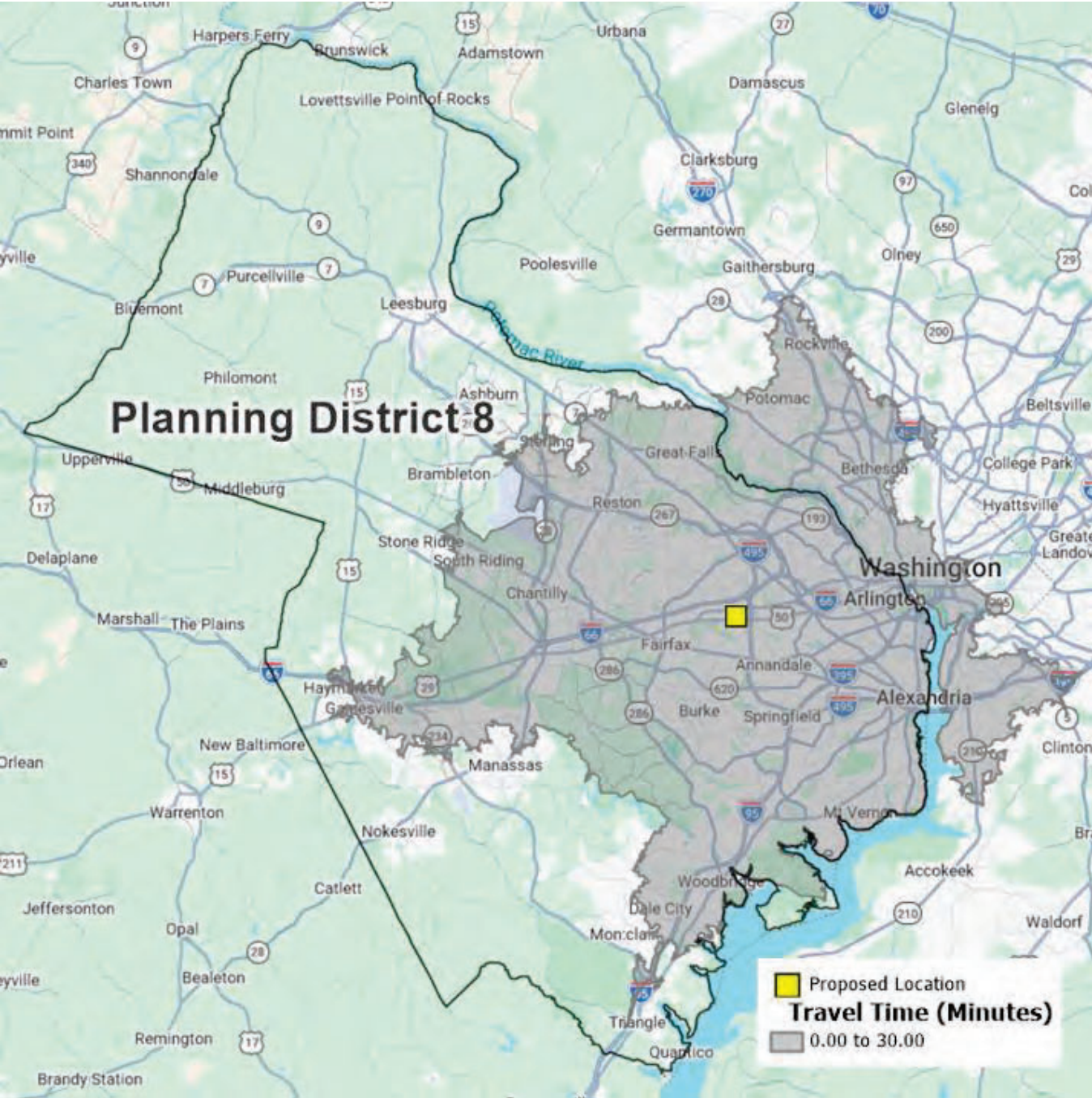


EXHIBIT IV-E-B

Exhibit – IV-E-B – Operating Rooms and Visits 2020-2024 – Planning District 8

Facility Name	2020			2021			2022			2023			2024		
	GPORs	Total Visits		GPORs	Total Visits		GPORs	Total Visits		GPORs	Total Visits		GPORs	Total Visits	
Fairfax Surgical Center	6	7,306		6	8,615		6	8,825		6	10,020		6	9,902	
Haymarket Surgery Center	2	2,148		2	3,255		2	3,724		2	4,275		2	4,670	
HealthQare Services ASC, LLC				2	2,341		2	3,209		2	4,037		2	4,332	
Inova Alexandria Hospital	11	7,564		11	7,677		11	7,118		11	7,492		11	7,893	
Inova Ambulatory Surgery Center at Lorton, LLC	1	4		2	26		2	2		2	342		2	384	
Inova Fair Oaks Hospital	12	10,337		12	10,558		12	11,126		12	11,748		12	12,085	
Inova Fairfax Hospital	47	29,452		47	32,765		47	32,641		47	31,422		47	35,101	
Inova Loudoun Ambulatory Surgery Center, LLC	5	4,143		5	5,183		5	5,415		5	5,593		5	5,919	
Inova Loudoun Hospital	8	5,751		8	6,652		8	6,562		8	5,766		8	7,220	
Inova McLean Ambulatory Surgery Center, LLC	2	1,327		2	1,560		2	1,851		2	2,044		2	2,201	
Inova Mount Vernon Hospital	7	3,512		7	4,328		7	4,513		7	4,761		7	5,009	
Inova Surgery Center at Franconia-Springfield	5	3,922		5	4,440		5	4,096		5	4,350		5	3,721	
Kaiser Permanente - Woodbridge Surgery Center							6	3,133		5	2,713		3	2,877	
Kaiser Permanente Tysons Corner Surgery Center	11	7,430		10	6,556		8	7,384		9	6,435		8	6,287	
Lake Ridge Ambulatory Surgery Center, LLC	1	669		1	747		1	977		1	1,061		1	954	
Northern Virginia Eye Surgery Center, LLC	2	4,081		2	4,915		2	4,948		2	5,544		2	5,776	
Northern Virginia Surgery Center	4	3,628		4	4,515		4	4,381		4	5,561		4	4,965	
Pediatric Specialists of Virginia Ambulatory Surgery Center	2	1,709		2	2,041		2	2,228		2	1,985		2	2,353	
Prince William Ambulatory Surgery Center	4	2,820		4	4,847		4	5,868		4	6,069		4	6,909	
Prince William Hospital				1	1,246										
Reston Hospital Center	12	7,774		12	13,241		13	9,600		13	9,254		17	9,086	
Reston Surgery Center	6	6,589		6	7,199		6	7,736		6	7,927		6	8,126	
Sentara Northern Virginia Medical Center	9	4,356		9	4,598		9	4,249		9	4,717		9	4,939	
Stone Springs Ambulatory Surgery Center							3	194		2	1,275		2	1,938	
Stone Springs Hospital Center	7	1,469		7	2,580		4	2,425		5	3,807		6	3,525	
UVA Health Haymarket Medical Center	1	1,167		1	1,350		1	659		1	1,418		1	1,490	
UVA Health Prince William Medical Center	1	1,276					1	623		1	1,170		1	1,616	
Virginia Hospital Center	18	10,953		17	12,624		17	13,184		21	14,179		21	15,415	
	184	129,387		185	153,859		190	156,671		194	164,965		196	174,693	
OR Visits (ORV):														779,575	

Source: VHI

Planning District 8 | General and Ambulatory Surgical Class Operating Rooms

EXHIBIT IV-E-C

Exhibit – IV-E-C – Population Estimates and Projections – Planning District 8

PD 8 Population (Source: Weldon Cooper)						
Locality	Estimated				Projected (PROPOP)	
	2022	2021	2022	2023	2024	2031
Arlington County	240,598	241,358	242,553	244,508	246,463	260,148
Fairfax County	1,151,416	1,155,420	1,152,522	1,153,629	1,154,736	1,162,483
Loudoun County	428,545	431,065	436,131	443,718	451,304	504,407
Prince William County	487,482	489,418	492,760	498,038	503,316	540,261
City of Alexandria	160,074	161,161	160,681	161,288	161,895	166,144
City of Fairfax	24,163	24,267	24,180	24,197	24,214	24,332
City of Falls Church	14,924	14,866	15,190	15,456	15,722	17,583
City of Manassas	42,946	43,199	43,120	43,294	43,468	44,687
City of Manassas Park	17,376	17,485	17,532	17,689	17,845	18,942
	2,567,523	2,578,238	2,584,670	2,601,816	2,618,962	2,738,986
Sum of total population (POP): 12,951,209						

Locality	Census	Projected	Annual Estimates and Projections ¹										
	2020	2030	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Arlington County	238,643	258,193	240,598	242,553	244,508	246,463	248,418	250,373	252,328	254,283	256,238	258,193	260,148
Fairfax County	1,150,309	1,161,376	1,151,416	1,152,522	1,153,629	1,154,736	1,155,843	1,156,949	1,158,056	1,159,163	1,160,269	1,161,376	1,162,483
Loudoun County	420,959	496,821	428,545	436,131	443,718	451,304	458,890	466,476	474,062	481,649	489,235	496,821	504,407
Prince William County	482,204	534,983	487,482	492,760	498,038	503,316	508,594	513,871	519,149	524,427	529,705	534,983	540,261
City of Alexandria	159,467	165,537	160,074	160,681	161,288	161,895	162,502	163,109	163,716	164,323	164,930	165,537	166,144
City of Fairfax	24,146	24,315	24,163	24,180	24,197	24,214	24,231	24,247	24,264	24,281	24,298	24,315	24,332
City of Falls Church	14,658	17,317	14,924	15,190	15,456	15,722	15,988	16,253	16,519	16,785	17,051	17,317	17,583
City of Manassas	42,772	44,513	42,946	43,120	43,294	43,468	43,643	43,817	43,991	44,165	44,339	44,513	44,687
City of Manassas Park	17,219	18,785	17,376	17,532	17,689	17,845	18,002	18,159	18,315	18,472	18,628	18,785	18,942
	2,550,377	2,721,840	2,567,523	2,584,670	2,601,816	2,618,962	2,636,109	2,653,255	2,670,401	2,687,547	2,704,694	2,721,840	2,738,986

Source: Weldon Cooper website - Population Projections for Virginia and its Localities, 2030 - 2050

1 - Annual estimates and projections using straight-line growth percentage between 2020 census and Weldon Cooper 2030 projected population

EXHIBIT IV-E-D

Exhibit – IV-E-D – Operating Rooms Hours 2024 – Planning District 8

Facility Name	2024 OR Visits	2024 - Hours		
		Cut to Suture	Prep and Clean Up	Total
Fairfax Surgical Center	9,902	6,058	5,446	11,504
Haymarket Surgery Center	4,670	4,091	1,257	5,348
HealthQare Services ASC, LLC	4,332	2,166	2,166	4,332
Inova Alexandria Hospital	7,893	17,229	4,867	22,096
Inova Ambulatory Surgery Center at Lorton, LLC	384	602	334	936
Inova Fair Oaks Hospital	12,085	20,044	6,443	26,487
Inova Fairfax Hospital	35,101	69,761	19,552	89,313
Inova Loudoun Ambulatory Surgery Center, LLC	5,919	6,160	3,381	9,541
Inova Loudoun Hospital	7,220	13,810	3,850	17,660
Inova McLean Ambulatory Surgery Center, LLC	2,201	2,584	917	3,501
Inova Mount Vernon Hospital	5,009	9,856	3,005	12,861
Inova Surgery Center at Franconia-Springfield	3,721	6,235	1,736	7,971
Kaiser Permanente - Woodbridge Surgery Center	2,877	3,354	855	4,209
Kaiser Permanente Tysons Corner Surgery Center	6,287	7,881	1,983	9,864
Lake Ridge Ambulatory Surgery Center, LLC	954	530	229	759
Northern Virginia Eye Surgery Center, LLC	5,776	1,340	1,567	2,907
Northern Virginia Surgery Center	4,965	3,432	2,069	5,501
Pediatric Specialists of Virginia Ambulatory Surgery Center	2,353	1,640	503	2,143
Prince William Ambulatory Surgery Center	6,909	4,669	1,498	6,167
Reston Hospital Center	9,086	13,057	9,356	22,413
Reston Surgery Center	8,126	5,964	2,027	7,991
Sentara Northern Virginia Medical Center	4,939	5,044	5,258	10,302
Stone Springs Ambulatory Surgery Center	1,938	2,414	1,453	3,867
Stone Springs Hospital Center	3,525	4,490	3,291	7,781
UVA Health Haymarket Medical Center	1,490	2,033	1,186	3,219
UVA Health Prince William Medical Center	1,616	1,152	672	1,824
Virginia Hospital Center	15,415	19,645	8,825	28,470
	174,693	235,241	93,726	328,967
Avg. Hours per OR Visit (AHORV):				1.883

Source: VHI

Planning District 8 | General and Ambulatory Surgical Class Operating Rooms

EXHIBIT IV-E-E

Exhibit – IV-E-E – Operating Rooms 2024 and 2026 – Planning District 8

Facility Name	GPORs 2024 VHI Utilization Report ¹	GPORs 2026 DCOPN Inventory ²	Difference
Dominion Plastic Surgery, LLC		2	2
Fairfax Surgical Center	6	6	0
Haymarket Surgery Center	2	2	0
HealthQare Services ASC, LLC	2	2	0
Inova Alexandria Hospital	11	11	0
Inova Ambulatory Surgery Center at Lorton, LLC	2	0	-2
Inova Fair Oaks Hospital	12	14	2
Inova Fairfax Hospital	47	47	0
Inova Franconia-Springfield Surgery Center II		4	4
Inova Loudoun Ambulatory Surgery Center, LLC	5	5	0
Inova Loudoun Hospital	8	8	0
Inova McClean Ambulatory Surgery Center, LLC	2	3	1
Inova Mount Vernon Hospital	7	5	-2
Inova Oakville Ambulatory Surgery Center, LLC		3	3
Inova Surgery Center at Franconia-Springfield	5	5	0
Kaiser Permanente - Woodbridge Surgery Center	3	4	1
Kaiser Permanente Tysons Corner Surgery Center	8	7	-1
Lake Ridge Ambulatory Surgery Center, LLC	1	1	0
North Virginia Surgicenter (Ortho Virginia)		2	2
Northern Virginia Eye Surgery Center, LLC	2	2	0
Northern Virginia Surgery Center	4	4	0
Pediatric Specialists of Virginia Ambulatory Surgery Center	2	2	0
Prince William Ambulatory Surgery Center	4	4	0
Reston Hospital Center	17	18	1
Reston Surgery Center	6	6	0
Sentara Northern Virginia Medical Center	9	9	0
Stone Springs Ambulatory Surgery Center	2	2	0
Stone Springs Hospital Center	6	6	0
UVA Health Haymarket Medical Center	1	4	3
UVA Health Prince William Medical Center	1	4	3
VHC Ambulatory Surgery		4	4
VHC Ambulatory Surgery - Alexandria		2	2
Virginia Hospital Center	21	13	-8
	196	211	15

Source:

1 - VHI | Planning District 8 | General and Ambulatory Surgical Class Operating Rooms

2 - VA DCOPN | COPN Request No. VA - 8833 Staff Report Analysis, Page 5, May 19, 2026 - **Exhibit IV-E-F**

EXHIBIT IV-E-F

VIRGINIA DEPARTMENT OF HEALTH

Office of Licensure and Certification

Division of Certificate of Public Need

Staff Analysis

May 19, 2026

RE: COPN Request No. VA-8833
Fairfax Colon & Rectal Surgical Center, LLC
Falls Church, Virginia
Establish a 2-OR outpatient surgical hospital

Applicant

Fairfax Colon & Rectal Surgical Center, LLC (FCRSC) is a limited liability company founded in 2005 under the laws of the Commonwealth of Virginia. FCRSC is a wholly owned subsidiary of Fairfax Colon & Rectal Surgery, PC, a Professional Corporation and private, physician-owned practice. The proposed facility is located in Falls Church, Planning District (PD) 8, Health Planning Region (HPR) II.

Exhibit – IV-E-F – COPN Request No. VA - 8833 Staff Report Analysis - May 19, 2026
EXCERPT

COPN Request No. VA - 8833
Staff Analysis Report

Page 3 of 24
May 19, 2026

Table 1. PD 8 GPOR Counts, Hours and Utilization, 2024

Facility Name	GPORs	Hours	Average Hrs. per OR	% of SMFP Threshold
Acute Hospitals				
Inova Alexandria Hospital	11	22,096	2,009	125.5%
Inova Fair Oaks Hospital	12	26,487	2,207	138.0%
Inova Fairfax Hospital	47	89,313	1,900	118.8%
Inova Loudoun Hospital	8	17,660	2,208	138.0%
Inova Mount Vernon Hospital	7	12,861	1,837	114.8%
Reston Hospital Center	17	22,413	1,318	82.4%
Sentara Northern Virginia Medical Center	9	10,302	1,145	71.5%
Stone Springs Hospital Center	6	7,781	1,297	81.1%
UVA Health Haymarket Medical Center	1	3,219	3,219	201.2%
UVA Health Prince William Medical Center	1	1,824	1,824	114.0%
Virginia Hospital Center	21 ¹	28,470	1,356	84.7%
Acute Hospital Totals and Averages	140	242,426	1,732	108.2%
Outpatient Surgical Hospital				
Fairfax Surgical Center	6	11,504	1,917	119.8%
Haymarket Surgery Center	2	5,348	2,674	167.1%
HealthQare Services ASC ² , LLC	2	4,332	2,166	135.4%
Inova Ambulatory Surgery Center at Lorton, LLC	2	936	468	29.3%
Inova Loudoun Ambulatory Surgery Center, LLC	5	9,541	1,908	119.3%
Inova Surgery Center at Franconia-Springfield	5	7,971	1,594	99.6%
Kaiser Permanente - Woodbridge Surgery Center	3	4,209	1,403	87.7%
Kaiser Permanente Tysons Corner Surgery Center	8	9,864	1,233	77.1%
Lake Ridge Ambulatory Surgery Center, LLC	1	759	759	47.4%
McLean Ambulatory Surgery Center, LLC	2	3,501	1,751	109.4%
Northern Virginia Eye Surgery Center, LLC	2	2,907	1,454	90.8%
Northern Virginia Surgery Center	4	5,501	1,375	86.0%
Pediatric Specialists of Virginia Ambulatory Surgery Center	2	2,143	1,072	67.0%
Prince William Ambulatory Surgery Center	4	6,167	1,542	96.4%
Reston Surgery Center	6	7,991	1,332	83.2%
Stone Springs Ambulatory Surgery Center	2	3,867	1,934	120.8%
OP Surgical Hospital Totals and Averages	56	86,541	1,545	96.6%
PD 8 Totals and Averages	196	328,967	1,678	104.9%

Source: 2024 VHI

¹ Virginia Hospital Center (VHC) is authorized for 13 GPORs per COPN No. VA-0489. The utilization for McLean Tysons Outpatient Surgery Center (an OSH) is being reported under VHC mistakenly and the 4 relocated ORs should be removed from VHC's inventory.

² Ambulatory Surgical Center (ASC)

Table 2. 2024 VHI, PD 8 ORs Excluded from GPOR Calculation

Facility Name	ORs	Class
Reston Hospital Center	1	Trauma
Virginia Hospital Center	1	Trauma
Inova Fairfax Hospital	5	Cardiac - Adult
Virginia Hospital Center	2	Cardiac - Adult
Inova Fairfax Hospital	1	Cardiac - Pediatric

Source: 2024 VHI

Table 3 below shows the difference between the 2024 VHI report and the current DCOPN inventory records. This mainly captures ORs that have been authorized since the VHI data was collected, as well as ones that are authorized but not in use. Taking these into account, there were 211 authorized GPORs in PD 8 at the time of this report.

Exhibit – IV-E-F – COPN Request No. VA - 8833 Staff Report Analysis - May 19, 2026
EXCERPT

**COPN Request No. VA - 8833
Staff Analysis Report**

**Page 5 of 24
May 19, 2026**

Table 3. Difference in Count of PD 8 GPORs, 2024 VHI vs DCOPN Inventory

Facility	GPORs	Notes
Reported to VHI, 2024	196	
GPORS Added (30)		
Dominion Plastic Surgery, LLC.	2	COPN No. VA-04881 authorized this OSH with 2 ORs restricted to plastic surgery
Inova Fair Oaks Hospital	2	COPN No. VA-04890 authorized the addition of 2 GPORs, completed in 2025.
Inova Franconia-Springfield Surgery Center II	4	VA-4960 authorized the relocation of two ORs from Inova Mount Vernon Hospital and two ORs from Inova Ambulatory Surgical Center- Lorton to the Inova Franconia-Springfield Surgery Center II
Inova McLean Ambulatory Surgery Center, LLC	1	COPN No. VA-04845 authorized the addition of one GPOR, completed in 2025
Inova Oakville Ambulatory Surgery Center, LLC	3	COPN No. VA-04770 authorized this OSH, completed in 2024.
Kaiser Permanente - Woodbridge Surgery Center (AKA Caton Hill Center)	1	Reported 3 GPORs to VHI, authorized for 4.
North Virginia Surgicenter (OrthoVirginia)	2	COPN No. VA-04916 authorized the establishment of North Virginia Surgicenter, by the relocation of 2 GPORs from Reston Hospital Center (leaving 14) and two new. Expected completion 11/1/2026.
Reston Hospital Center	3	COPN Nos. VA-04677 and VA-04772 each authorized the addition of 2 GPORs; all 4 were completed 3/6/24; Both of the applications for these noted that RHC had 12 existing GPORs (+ 1 trauma) prior to adding these, but the certificate issued allowed for up to 17 ORs.
UVA Health Haymarket Medical Center	3	Has reported 1 OR to VHI for a number of years, but 4 are authorized.
UVA Health Prince William Medical Center	3	Has reported 1 OR to VHI for a number of years, but 4 are authorized.
VHC Ambulatory Surgery	4	COPN No. VA-04689 authorized the relocation of 4 GPORs from Virginia Hospital Center to establish VHC Ambulatory Surgery, now McClean Tysons Orthopedic Surgery Center, LLC, completed 11/2022.
VHC Ambulatory Surgery- Alexandria	2	COPN No. VA-04914 authorized the establishment of VHC Ambulatory Surgery, expected to be completed 10/1/2026
GPORS Removed (15)		
Inova Ambulatory Surgical Center- Lorton	-2	VA-4960 authorized the relocation of two ORs from Inova Mount Vernon Hospital and two ORs from Inova Ambulatory Surgical Center- Lorton to the Inova Franconia-Springfield Surgery Center II
Inova Mount Vernon Hospital	-2	VA-4960 authorized the relocation of two ORs from Inova Mount Vernon Hospital and two ORs from Inova Ambulatory Surgical Center- Lorton to the Inova Franconia-Springfield Surgery Center II
Kaiser Permanente Tysons Corner Surgery Center	-1	Reported 8 GPORs to VHI, authorized for 7.
Reston Hospital Center	-2	COPN No. VA-04916 authorized the establishment of North Virginia Surgicenter, by the relocation of 2 GPORs from Reston Hospital Center (leaving 14). Expected completion 11/1/2026.
Virginia Hospital Center	-8	COPN No. VA-04689 authorized the relocation of 4 GPORs from Virginia Hospital Center to establish VHC Ambulatory Surgery, now McClean Tysons Orthopedic Surgery Center, LLC, completed 11/2022. VHC stated that they had been reporting the 4 transferred ORs from the ASC with the main hospital. The 4 transferred ORs were never removed from inventory.
Total Difference in Count of GPORs	15	
Authorized GPORs in PD 8 Inventory	211	

Source: DCOPN Record

EXHIBIT IV-H-1-A

Exhibit – IV-H-1-A – Proposed Location

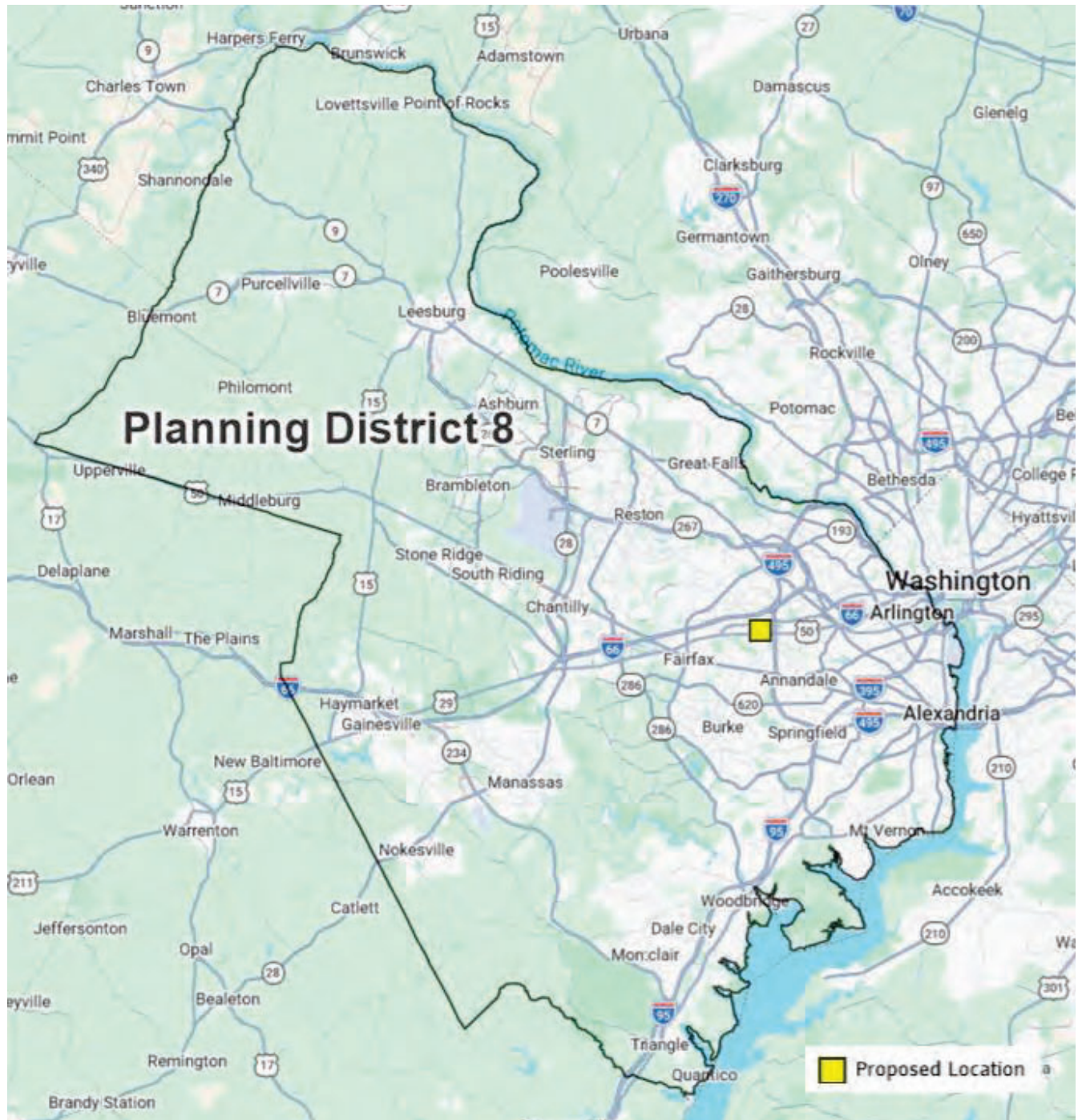
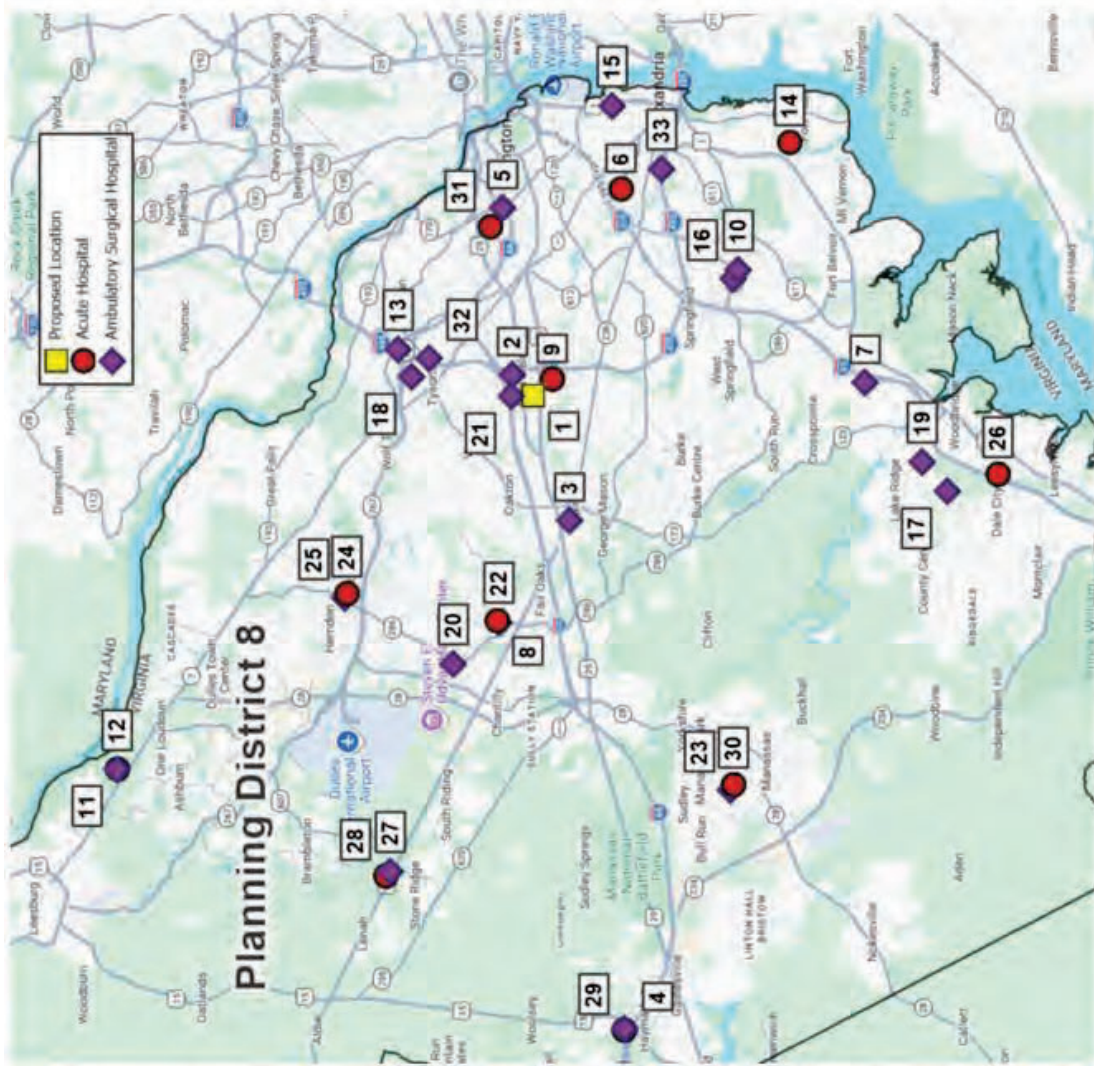


EXHIBIT IV-H-1-B

Exhibit – IV-H-1-B – General and Ambulatory Surgical ORs – Planning District 8



- 1 - Pediatric Specialists of Virginia Ambulatory Surgery Center - ORs = 2
- 2 - Dominion Plastic Surgery, LLC - ORs = 2
- 3 - Fairfax Surgical Center - ORs = 6
- 4 - Haymarket Surgery Center - ORs = 2
- 5 - HealthQare Services ASC, LLC - ORs = 2
- 6 - Inova Alexandria Hospital - ORs = 11 | IP Beds = 302
- 7 - Inova Ambulatory Surgery Center at Lorton, LLC - ORs = 0
- 8 - Inova Fair Oaks Hospital - ORs = 14 | IP Beds = 174
- 9 - Inova Fairfax Hospital - ORs = 47 | IP Beds = 928
- 10 - Inova Franconia-Springfield Surgery Center II - ORs = 4
- 11 - Inova Loudoun Hospital - ORs = 8 | IP Beds = 211
- 12 - Inova Loudoun Ambulatory Surgery Center, LLC - ORs = 5
- 13 - Inova McClean Ambulatory Surgery Center, LLC - ORs = 3
- 14 - Inova Mount Vernon Hospital - ORs = 5 | IP Beds = 205
- 15 - Inova Oakville Ambulatory Surgery Center, LLC - ORs = 3
- 16 - Inova Surgery Center at Franconia-Springfield - ORs = 5
- 17 - Kaiser Permanente - Woodbridge Surgery Center - ORs = 4
- 18 - Kaiser Permanente Tysons Corner Surgery Center - ORs = 7
- 19 - Lake Ridge Ambulatory Surgery Center, LLC - ORs = 1
- 20 - North Virginia Surgicenter (Ortho Virginia) - ORs = 2
- 21 - Northern Virginia Eye Surgery Center, LLC - ORs = 2
- 22 - Northern Virginia Surgery Center - ORs = 4
- 23 - Prince William Ambulatory Surgery Center - ORs = 4
- 24 - Reston Hospital Center - ORs = 18 | IP Beds = 243
- 25 - Reston Surgery Center - ORs = 6
- 26 - Sentara Northern Virginia Medical Center - ORs = 9 | IP Beds = 183
- 27 - Stone Springs Ambulatory Surgery Center - ORs = 2
- 28 - Stone Springs Hospital Center - ORs = 6 | IP Beds = 124
- 29 - UVA Health Haymarket Medical Center - ORs = 4 | IP Beds = 60
- 30 - UVA Health Prince William Medical Center - ORs = 4 | IP Beds = 130
- 31 - Virginia Hospital Center - ORs = 13 | IP Beds = 453
- 32 - VHC Ambulatory Surgery - ORs = 4
- 33 - VHC Ambulatory Surgery - Alexandria - ORs = 2

EXHIBIT IV-H-2

SENATE OF VIRGINIA

SADDAM AZLAN SALIM
37TH SENATORIAL DISTRICT
ALL OF THE CITIES OF FAIRFAX AND
FALLS CHURCH; AND PART OF FAIRFAX COUNTY

P.O. Box 249
MERRIFIELD, VIRGINIA 22116-0249
PHONE: (571) 697-7338



COMMITTEE ASSIGNMENTS:
AGRICULTURE, CONSERVATION AND
NATURAL RESOURCES
COURTS OF JUSTICE
PRIVILEGES AND ELECTIONS
REHABILITATION AND SOCIAL SERVICES

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901

Dear Dr. Webb:

I am writing to share my strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue operating specialized pediatric outpatient surgical services at the current Pediatric Specialists of Virginia location on Hamaker Court in Fairfax.

This location is in my district and provides care to many of the children and families I serve. This is many of my constituents' medical home and has been a critical health care resource for Northern Virginia. Approving this application will help guarantee that local families continue to have access to the outpatient surgical care they rely on, without having to look elsewhere.

Keeping this facility operational at Hamaker Court does more than preserve surgical capacity in our region—it keeps care within reach for the families who need it. When children can receive treatment close to home, parents spend less time traveling, miss less work, and face shorter waits for appointments. If this site were no longer available, many of these same families would have no choice but to seek inpatient care in Washington, DC, simply to access services they currently receive just minutes away.

There is real value in matching care to the right setting, particularly for children undergoing same-day procedures who don't require an overnight stay. For these patients, a trusted local outpatient facility is often the best option—both medically and logistically.

I respectfully urge you to approve this application, ensuring that families throughout Northern Virginia can continue relying on the outpatient surgical care they already know and trust, right here in Fairfax. Thank you for considering this request.

Sincerely,

A handwritten signature in black ink, appearing to read "Saddam Azlan Salim".

Senator Saddam Azlan Salim



HOLLY M. SEIBOLD

P.O. BOX 2304
VIENNA, VIRGINIA 22183
TWELFTH DISTRICT

COMMONWEALTH OF VIRGINIA

HOUSE OF DELEGATES
RICHMOND

COMMITTEE ASSIGNMENTS:
GENERAL LAWS (VICE CHAIR)
PUBLIC SAFETY
COMMUNICATIONS, TECHNOLOGY
AND INNOVATION

July 24, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901

Dear Dr. Webb:

I am writing to express my support of Children's National Hospital's Certificate of Public Need (COPN) application, which will allow for the continuity of a specialized pediatric outpatient surgical hospital at the Pediatric Specialist of Virginia's current location at Hamaker Court in Fairfax. This location is in House District 12, which I am proud to represent in the Virginia House of Delegates.

As a legislator and a mom, myself, know firsthand how much it matters to have trusted, high-quality pediatric care close to home. Any parent who has sat in a waiting room with a worried child understands that peace of mind is just as important as the procedure itself. As Northern Virginia continues to grow, our health care infrastructure must keep pace, and that means protecting the services families already rely on.

Maintaining a pediatric outpatient surgical hospital at Hamaker Court is essential to preserving regional surgical capacity while making care more accessible for families like mine and so many others across our district. Just as important, keeping these services in our community prevents unnecessary disruption for patients and parents alike—less time in the car, fewer missed workdays and school days, and shorter wait times for the care our kids need. Without outpatient surgical services close to home; many families would have no choice but to travel into Washington, DC, and navigate inpatient facilities just to access the same specialized pediatric care they can get right here in Fairfax.

Our community is best served when children can receive the right care in the right setting—especially when that means a same-day procedure instead of an overnight hospital stay. As a legislator, I understand the importance of sound health policy. As a mother, I understand what it means to have that policy show up for families in real, everyday ways.

I urge you to approve this application so that pediatric patients and their families in Northern Virginia can continue to count on reliable, convenient outpatient surgical care in Fairfax—from a provider our community already knows and trusts.
Thank you for your consideration.

Sincerely,

Delegate Holly Seibold, Virginia House of Delegates, District 12

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901

Dear Dr. Webb:

I'm writing to voice my support for Children's National Hospital's Certificate of Public Need (COPN) application, which would allow the pediatric outpatient surgical hospital currently operating at Pediatric Specialists of Virginia's Hamaker Court location in Fairfax to continue serving our community.

As a mother and elected official, I've watched Northern Virginia grow rapidly, and I know our local healthcare options need to keep up with that growth rather than fall behind it. This facility has become a trusted resource for families in our area, and losing it would leave a real gap.

Outpatient surgical care close to home isn't a convenience—it's often what makes care possible at all for busy families. When children can have same-day procedures nearby instead of traveling into Washington, DC for inpatient care, parents miss less work, kids miss less school, and everyone spends less time in transit and more time recovering at home. Preserving this location also helps maintain much-needed surgical capacity for our region as the population continues to expand.

I ask that you approve this application so that Northern Virginia families can keep relying on a provider they already know, in a location that's already convenient for them. Thank you for taking the time to consider this request.

Sincerely,

A handwritten signature in black ink, appearing to read 'Laura Jane Cohen', with a long horizontal flourish extending to the right.

Delegate Laura Jane Cohen



COMMONWEALTH OF VIRGINIA
HOUSE OF DELEGATES
RICHMOND

PATRICK A. HOPE
POST OFFICE BOX 3148
ARLINGTON, VIRGINIA 22203

FIRST DISTRICT

COMMITTEE ASSIGNMENTS:
COURTS OF JUSTICE (CHAIR)
HEALTH AND HUMAN SERVICES
PUBLIC SAFETY
RULES

July 7, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901

Dear Dr. Webb:

I am writing in support of Children's National Hospital's Certificate of Public Need (COPN) application to sustain pediatric outpatient surgical services at the Pediatric Specialists of Virginia location on Hamaker Court in Fairfax, Virginia.

Northern Virginia is one of the fastest-growing regions in the Commonwealth, and its health care infrastructure must expand accordingly. As a senior member of the House Health and Human Services Committee, I have long advocated for policies that improve access to care while reducing unnecessary utilization of higher-cost inpatient settings. This application advances both goals.

Retaining outpatient surgical capacity at Hamaker Court allows clinically appropriate procedures to be performed in a community-based setting, which minimizes the burden on families who would otherwise need to travel to Washington, DC for equivalent care. Continuity of care at an established, trusted location also reduces disruption for patients, their families, and providers alike.

For these reasons, I respectfully urge approval of this COPN application.

Sincerely,

A handwritten signature in blue ink, reading "Patrick Hope".

Delegate Patrick Hope

SENATE OF VIRGINIA

BARBARA A. FAVOLA
40TH SENATORIAL DISTRICT
PART OF ARLINGTON COUNTY

P.O. Box 687
ARLINGTON, VA 22216
(703) 721-8582



COMMITTEE ASSIGNMENTS:
EDUCATION AND HEALTH, CHAIR
COURTS OF JUSTICE
FINANCE AND APPROPRIATIONS
REHABILITATION AND SOCIAL SERVICES
RULES

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901

Dear Commissioner Webb:

I am pleased to offer my support for Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Pediatric Specialists of Virginia location on Hamaker Court in Fairfax, Virginia.

As Northern Virginia's population continues to grow at a significant pace, the demand for accessible, community-based pediatric care has never been greater. Ensuring that our health care infrastructure expands accordingly is not only sound health policy—it is a matter of access for the families who depend on these services. As the Chair of both the Senate Education and Health Committee and the Joint Commission on Health Care, I have worked to advance policies that prioritize affordability, access, equity, and appropriate utilization of health care resources across the Commonwealth.

This application is consistent with those priorities. Maintaining outpatient surgical capacity at Hamaker Court allows medically appropriate procedures to be delivered in a lower-cost, community-based setting and reduces the need for families to seek equivalent care farther away. Preserving continuity of care at this established location also serves the broader public interest by protecting existing provider-patient relationships and avoiding unnecessary disruption to an already well-functioning system.

I respectfully urge the approval of this COPN application and thank you for your consideration.

Sincerely,

A handwritten signature in cursive script that reads "Barbara Favola".

Senator Barbara A. Favola
Representing District 40

CC: Jessica Menter, VP Government, Board, & Community Relations, Children's National Hospital

SENATE OF VIRGINIA

STELLA G. PEKARSKY
36TH SENATORIAL DISTRICT
PART OF FAIRFAX COUNTY

P.O. Box 231191
CENTREVILLE, VA 20120
DISTRICT: (571) 249-5907
RICHMOND: (804) 698-7536



COMMITTEE ASSIGNMENTS:
AGRICULTURE, CONSERVATION AND
NATURAL RESOURCES
EDUCATION AND HEALTH
GENERAL LAWS AND TECHNOLOGY
LOCAL GOVERNMENT

July 7th, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219
Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901

Dear Dr. Webb:

I am writing to express my support of Children's National Hospital's Certificate of Public Need (COPN) application, which will allow for the continuity of a specialized pediatric outpatient surgical hospital at the Pediatric Specialist of Virginia current location at Hamaker Court in Fairfax. As a mother of six children and member of the Senate Education and Health Committee and Joint Commission on Health Care, I know firsthand that as Northern Virginia continues to grow, our health care infrastructure must keep pace. This project will help ensure families can still access outpatient surgical care close to home.

Maintaining a pediatric outpatient surgical hospital at Hamaker Court is essential to preserving regional capacity for surgical procedures while making care more accessible for families. Equally important, continuing these services within the community prevents unnecessary disruption for patients and parents—minimizing travel time, reducing missed work and school, and helping ensure shorter wait times for needed care. Without these outpatient surgical services close to home, many families would be forced to travel to inpatient facilities in Washington, DC to access the same specialized pediatric care.

Our community benefits when the right care is available in the right setting, especially for children who can safely receive same-day procedures without an overnight hospital stay. I urge you to approve this application so that pediatric patients and their families in

Northern Virginia continue to have reliable, convenient access to outpatient surgical care in Fairfax from a provider that families already know and trust. Thank you for your consideration.

A handwritten signature in black ink, appearing to be 'S. Pekarsky', written in a cursive style.

Senator Stella Pekarsky
36th Senate District

Bechtel Global Corporation
2200 Pennsylvania Ave, NW, Suite 300W
Washington, D.C. 20037 USA



Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Confidential

July 14, 2026

**Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

On behalf of Bechtel Global Corporation ("Bechtel"), I am writing to express Bechtel's support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia.

As a major employer in Northern Virginia and a committed community partner, Bechtel has a direct interest in ensuring that families in this region can access exceptional pediatric care close to home and work. Our employees live throughout Northern Virginia and many are raising children while balancing work, caregiving, and community responsibilities. When a child needs specialty care or surgery, timely access to trusted providers affects family stability, workforce participation, and overall quality of life.

Access to Children's National Hospital's surgical services in Fairfax provides families with a trusted local option when their children require specialized care. By providing access to this pediatric care close to home, Children's National Hospital helps reduce travel burdens on working parents, strengthening the healthcare infrastructure families rely upon. Continued access to pediatric surgical services contributes to the quality of life that makes Northern Virginia a great place to live, work, and raise a family.

We value Children's National Hospital's commitment to clinical excellence and family-centered care. Bechtel is proud to support that mission.

For these reasons, Bechtel respectfully asks for approval of Children's National Hospital's COPN application. Preserving this pediatric outpatient surgical capacity in Fairfax is crucial for Northern Virginia families, employers, and the community.

Sincerely,

A handwritten signature in black ink that reads "BQ P. Bechtel". The signature is stylized, with the first letters of the first and last names being prominent.

Brendan P. Bechtel

July 16, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National
Hospital COPN Request-8901**

Dear Dr. Webb:

On behalf of the Peterson Companies, I am writing to express my support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia.

As an employer of 170 in Northern Virginia and across the Washington, DC region and a committed community partner headquartered in Fairfax, VA, Peterson Companies has a direct interest in ensuring that families in this region can access exceptional pediatric care close to home and work. Our employees live throughout Northern Virginia, and many are raising children while balancing work, caregiving, and community responsibilities. When a child needs specialty care or surgery, timely access to trusted providers affects family stability, workforce participation, and overall quality of life.

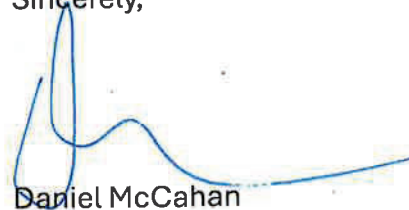
As a major employer in Northern Virginia, we value having high-quality pediatric healthcare resources available to our employees and their families. Access to Children's National Hospital's surgical services in Fairfax provides families with a trusted local option when their children require specialized care. By providing access to specialized pediatric care close to home, Children's National helps reduce travel burdens on working parents, which supports workforce productivity and strengthens the healthcare infrastructure families rely upon. Continued access to pediatric surgical services contributes to the quality of life that makes Northern Virginia a great place to live, work, and raise a family.

We value Children's National Hospital's commitment to clinical excellence and family-centered care. Peterson Companies is proud to support that mission through our partnership with the organization. I personally co-Chaired the Children's Ball in 2024 and

2025 alongside my wife Mara. Over those two years, the event raised over \$6.5M in critical unrestricted support for Children's National. Through these efforts as well as our experience as grateful parents of a Children's National patient, we have seen firsthand the important role Children's National Hospital plays in advancing pediatric healthcare, supporting children and families, and strengthening the communities it serves. Our continued support reflects our belief that access to exceptional pediatric care is an important asset for Northern Virginia families, and that preserving specialized pediatric surgical services in Fairfax will support the overall prosperity of the region.

For these reasons, Peterson Companies respectfully asks for approval of Children's National Hospital's COPN application. Preserving this pediatric outpatient surgical capacity in Fairfax is crucial for Northern Virginia families, employers, and the community.

Sincerely,



Daniel McCahan

President, The Peterson Companies



rand* construction
1029 N. Royal Street
Alexandria, VA 22314

randcc.com
703.553.5511

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

On behalf of rand* construction corporation, I am writing to express support for the Certificate of Public Need (COPN) application allowing Children's National to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia.

Headquartered in Alexandria with 200 local team members, rand* is a committed community partner with a direct interest in ensuring families can access nationally ranked pediatric care close to home. Many of our employees are raising children while balancing work and caregiving responsibilities. When a child needs specialty care or surgery, timely access to a trusted provider affects family stability, workforce productivity, and overall quality of life.

We've seen firsthand the role Children's National plays in advancing pediatric healthcare and strengthening the communities it serves, and rand* is proud to support that mission through our partnership with the organization. Preserving this surgical capacity in Fairfax is an investment in the quality of life that makes Northern Virginia a strong place to live, work, and raise a family.

For these reasons, rand* respectfully asks for approval of the Children's National COPN application.

Sincerely,

A handwritten signature in blue ink that reads "Linda Rabbitt". The signature is fluid and cursive.

Linda Rabbitt
Founder and Executive Chairman
Rand* construction corporation

July 29, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital

COPN Request No. VA-8901

Dear Dr. Webb:

We are writing to express our support for the Children's National Hospital's Certificate of Public Need (COPN) application, which will allow for the continuity of a specialized pediatric outpatient surgical hospital at the Pediatric Specialist of Virginia current location at Hamaker Court in Fairfax. As Chief Executive Officer and Associate Medical Director / Clinical Director of Pediatrics at HealthWorks for Northern Virginia, we know that as Northern Virginia continues to grow, our health care infrastructure must keep pace. This project will help ensure families can still access outpatient surgical care close to home.

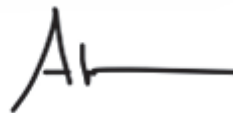
Maintaining a pediatric outpatient surgical hospital at Hamaker Court is essential to preserving regional capacity for surgical procedures while making care more accessible for families. Equally important, continuing these services within the community prevents unnecessary disruption for patients and parents, minimizing travel time, reducing missed work and school, and helping ensure shorter wait times for needed care. Without these outpatient surgical services close to home, many families would be forced to travel to inpatient facilities in Washington, DC to access the same specialized pediatric care.

Our community benefits when the right care is available in the right setting, especially for children who can safely receive same-day procedures without an overnight hospital stay. We urge you to approve this application so that pediatric patients and their families in Northern Virginia continue to have reliable, convenient access to outpatient surgical care in Fairfax from a provider that families already know and trust. Thank you for your consideration.

Sincerely,



Tonya Adkins, MD
Chief Executive Officer
HealthWorks for Northern Virginia



Medhine Anusha Wijetilleke, MD
Associate Medical Director/
Clinical Director of Pediatrics
HealthWorks for Northern Virginia

Boulevard Center Pediatrics

July 22, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a pediatrician with Boulevard Center Pediatrics, a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care.

When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience. We are delighted to have ambulatory surgical care for Children's National specialists in Northern Virginia, where families can receive that care closer to home.

Continuing surgical services at the Hamaker Court facility under Children's National Hospital's leadership will maintain an important pediatric resource, support continuity for patients and referring providers, and further the type of coordinated, collaborative pediatric care that PHN advances. The continued availability of outpatient surgical care at Hamaker Court will help reduce travel burdens, missed school and work, and unnecessary disruption for pediatric patients and families seeking specialized pediatric services.

This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

Shailesh Gohel, MD
Boulevard Center Pediatrics
3733 Fetter Park Drive, Dumfries VA 22025

Michael Martin, MD, FAAP

Einstein Pediatrics

July 16, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital

Certificate of Public Need (COPN) Request No. VA-8901

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board-certified pediatrician practicing in Northern Virginia with Einstein Pediatrics.

In my 20 years of practice, I have routinely referred patients to the outpatient surgical hospital at Hamaker Court for its high-quality, efficient, child-focused care. Across our practice of five providers, we refer approximately 15 pediatric patients per month for outpatient surgical procedures. The proposed project is essential to ensure these services continue uninterrupted after the PSV joint venture ends in 2027.

Maintaining a dedicated pediatric outpatient surgical facility in Fairfax is critically important. Many families prefer care closer to home rather than traveling to Washington, D.C., particularly for procedures that can be safely performed in an outpatient setting, and Hamaker Court has consistently delivered that convenience without sacrificing quality.

The clinical model here has worked exceptionally well: pediatric specialists, a child-focused ambulatory setting, and strong care coordination combine to produce excellent outcomes. Importantly, the proposed plan preserves continuity - the same location, operating rooms, and many of the same clinicians and staff - which protects established referral patterns and workflows for providers like myself.

I fully intend to continue referring appropriate patients once Children's National Hospital operates the facility. Integration into its broader pediatric system will further strengthen quality oversight and access to specialized resources while preserving the accessibility that has made this site so valuable.

This proposal is the least disruptive, most practical way to sustain an essential pediatric surgical resource in Northern Virginia. Without it, there would be a significant gap in local access. For these reasons, I hope you will join me in supporting this project.

Sincerely,

A handwritten signature in black ink, appearing to read "Mich Martin", written in a cursive style.

Michael Martin, MD, FAAP

Einstein Pediatrics, Division of Trusted Doctors



July 14, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a pediatrician with Capital Area Pediatrics, Inc., a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care.

When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience. We are delighted to have ambulatory surgical care for Children's National specialists in Northern Virginia, where families can receive that care closer to home.

Continuing surgical services at the Hamaker Court facility under Children's National Hospital's leadership will maintain an important pediatric resource, support continuity for patients and referring providers, and further the type of coordinated, collaborative pediatric care that PHN advances. The continued availability of outpatient surgical care at Hamaker Court will help reduce travel burdens, missed school and work, and unnecessary disruption for pediatric patients and families seeking specialized pediatric services.

This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

Amy Pierce

Amy Pierce (Jul 14, 2026 14:45:17 EDT)

Amy Pierce, MD
Medical Director
Capital Area Pediatrics, Inc.

(703) 494-1144
FAX (703) 494-5647

Woodbridge Pediatrics, Ltd.

PEDIATRICS AND ADOLESCENTS
1924 OPITZ BLVD.
WOODBIDGE, VIRGINIA 22191

PAULA A. LABRIOLA, M.D., F.A.A.P.
KATHLEEN C. BEKHIT, M.D., F.A.A.P.
TAMMY MANISCALCO, FNP
ERICA Y. HOTMIRE, FNP
RUTH PRIETO-CONRAD, FNP-C

July 27, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a board-certified pediatrician with Woodbridge Pediatrics and a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care. In my 14 years of practice, I have routinely referred patients to the outpatient surgical hospital at Hamaker Court because of its high-quality, efficient, and child-focused care. On average, I refer approximately 8-10 pediatric patients per month to this facility for outpatient surgical procedures. The center has been an important and reliable resource for both my practice and the families I serve, especially with 50% of my practice being the underserved population. When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience.

(703) 494-1144
FAX (703) 494-5647

Woodbridge Pediatrics, Ltd.

PEDIATRICS AND ADOLESCENTS
1924 OPITZ BLVD.
WOODBIDGE, VIRGINIA 22191

PAULA A. LABRIOLA, M.D., F.A.A.P.
KATHLEEN C. BEKHIT, M.D., F.A.A.P.
TAMMY MANISCALCO, FNP
ERICA Y. HOTMIRE, FNP
RUTH PRIETO-CONRAD, FNP-C

From the perspective of a referring physician, maintaining access to a dedicated pediatric outpatient surgical facility in Fairfax is critically important. Many of my patients and their families prefer receiving care closer to home rather than traveling to Washington, D.C., particularly for procedures that can be safely performed in an outpatient setting. The Hamaker Court location has consistently provided such convenience while maintaining a high standard of care.

It is also important that this project preserves continuity. Continuing surgical services at the Hamaker Court facility under Children's National Hospital's leadership will maintain an important pediatric resource, support continuity for patients and referring providers, and further the type of coordinated, collaborative pediatric care that PHN advances. In addition, the continued availability of outpatient surgical care at Hamaker Court will help reduce travel burdens, missed school and work, and unnecessary disruption for pediatric patients and families seeking specialized pediatric services.

Looking ahead, I fully intend to continue referring appropriate patients to this facility once it is operated by Children's National Hospital. Integration into Children's National Hospital's broader pediatric system will further enhance quality oversight and access to specialized resources, while preserving the accessibility and efficiency that have made this site so valuable to the community. In addition, it is necessary that, not only this project preserves the continuity of care in Hamaker Court, but extends down the I-95 south corridor into Prince William country where my practice is located.

This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,



Kathleen Bekhit, MD, F.A.A.P.
Owner, Woodbridge Pediatrics



July 13, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing to express my support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. As a member of the Board of Directors of the Children's National Pediatric Health Network (PHN), I believe this project supports PHN's mission to transform the health of our region's children through coordinated and collaborative care among pediatric primary care, specialty, hospital, and community partners.

PHN is a clinically integrated network that brings together pediatric providers, hospitals, and other health care professionals to improve patient care, promote best practices and evidence-based approaches, and support delivery of the right care in the right place. The outpatient surgical hospital at Hamaker Court directly advances those goals by providing a dedicated ambulatory surgical setting in Northern Virginia where children can safely receive same-day procedures closer to home. Maintaining access to this facility under Children's National Hospital's leadership will preserve continuity of care, support established referral relationships, and strengthen coordination between pediatric specialists and community providers. It also will help ensure that families throughout the region continue to have access to specialized pediatric surgical care in a familiar setting.

For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,


Elizabeth Watts (Jul 13, 2026 17:48:26 EDT)

Elizabeth H. Watts, MD
Physician CEO Capital Area Pediatrics
PHN Board Member



July 10, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Commissioner Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a pediatrician and Chief Medical Officer of Trusted Doctors, a member of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care.

When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience. We are delighted to have ambulatory surgical care for Children's National specialists in Northern Virginia, where families can receive that care closer to home.

Continuing surgical services at the Hamaker Court facility under Children's National Hospital's leadership will maintain an important pediatric resource, support continuity for patients and referring providers, and further the type of coordinated, collaborative pediatric care that PHN advances. The continued availability of outpatient surgical care at Hamaker Court will help reduce travel burdens, missed school and work, and unnecessary disruption for pediatric patients and families seeking specialized pediatric services.

This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

Candace Fugate (Jul 16, 2026 19:01:17 EDT)

Candace Fugate, MD
CMO
Trusted Doctors, LLC

July 11, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

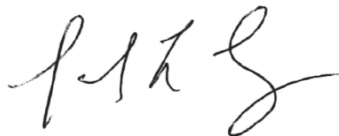
Dear Commissioner Webb:

I am writing to express my support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. As a member of the Board of Directors of the Children's National Pediatric Health Network (PHN), I believe this project supports PHN's mission to transform the health of our region's children through coordinated and collaborative care among pediatric primary care, specialty, hospital, and community partners.

PHN is a clinically integrated network that brings together pediatric providers, hospitals, and other health care professionals to improve patient care, promote best practices and evidence-based approaches, and support delivery of the right care in the right place. The outpatient surgical hospital at Hamaker Court directly advances those goals by providing a dedicated ambulatory surgical setting in Northern Virginia where children can safely receive same-day procedures closer to home. Maintaining access to this facility under Children's National Hospital's leadership will preserve continuity of care, support established referral relationships, and strengthen coordination between pediatric specialists and community providers. It also will help ensure that families throughout the region continue to have access to specialized pediatric surgical care in a familiar setting.

For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'Sandy Chung', with a stylized flourish at the end.

Sandy Chung, MD
PHN Board Member



07/24/2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a pediatrician with Dulles Pediatrics, a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care.

When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience. We are delighted to have ambulatory surgical care for Children's National specialists in Northern Virginia, where families can receive that care closer to home.

Continuing surgical services at the Hamaker Court facility under Children's National Hospital's leadership will maintain an important pediatric resource, support continuity for patients and referring providers, and further the type of coordinated, collaborative pediatric care that PHN advances. The continued availability of outpatient surgical care at Hamaker Court will help reduce travel burdens, missed school and work, and unnecessary disruption for pediatric patients and families seeking specialized pediatric services.

This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

Prasad Rekulapelli, MD, FAAP
Pediatrician/CEO
Dulles Pediatrics



3803 N. Fairfax Dr., Ste#300
Arlington, VA 22203
(703) 522-4780
www.metropolitanpeds.com

July 20, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a community pediatrician with Metropolitan Pediatrics, a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care. When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience. We are delighted to have ambulatory surgical care for Children's National specialists in Northern Virginia, where families can receive that care closer to home.

Continuing surgical services at the Hamaker Court facility under Children's National Hospital's leadership will maintain an important pediatric resource, support continuity for patients and referring providers, and further the type of coordinated, collaborative pediatric care that PHN advances. The continued availability of outpatient surgical care

at Hamaker Court will help reduce travel burdens, missed school and work, and unnecessary disruption for pediatric patients and families seeking specialized pediatric services.

This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'H. Gandhi', with a stylized flourish at the end.

Hiren Gandhi, MD
Metropolitan Pediatrics



July 21, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219
Re: Children's Hospital d/b/a Children's National Hospital COPN Request No. VA-8901

Dear Dr. Webb:

I am writing to support Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services and MRI imaging at the existing Hamaker Court facility in Fairfax, Virginia.

As CEO and a practicing primary care physician at Neighborhood Health, I understand the importance of ensuring access to high-quality pediatric specialty and surgical care for patients regardless of their insurance status, income, or background. Neighborhood Health is a federally qualified health center serving a diverse population of children and families across Northern Virginia. Our patients rely on Medicaid, are uninsured, and face significant financial barriers to care. Children's National has long been a partner in helping meet the needs of these patients.

Our pediatricians routinely refer patients to Children's National and its affiliated specialty services. The pediatric outpatient surgical facility at Hamaker Court has been an important resource for our patients and families, providing access to high-quality surgical care in a convenient Northern Virginia location. The proposed project will ensure these services remain available without interruption following the conclusion of the PSV joint venture in 2027.

Maintaining local access to dedicated pediatric outpatient surgical services is critically important. Many of our families face transportation challenges, work constraints, language barriers, and other obstacles that can make traveling longer distances for care particularly burdensome. The Fairfax location allows children to receive needed surgical and imaging services closer to home.

Importantly, Children's National provides robust financial assistance programs that help ensure access to specialty and surgical services for vulnerable and underserved pediatric patients. This commitment is especially important for the diverse patient population served by Neighborhood Health and for the broader Northern Virginia community.

It is also important that this project preserves continuity of care. The proposal maintains the same location, the same operating rooms, and many of the same experienced providers and staff – avoiding unnecessary disruption in access to services.

For these reasons, I respectfully urge you to approve this COPN application and support the continuation of these important services for the children and families of Northern Virginia.

Sincerely,

A handwritten signature in black ink, appearing to read 'Basim Khan', is written over a light gray rectangular background.

Basim Khan, MD, MPA
CEO, Neighborhood Health

**Pediatric & Adolescent
Medicine**

Mary G. Garrett, MD
Nancy C. Kim, MD
Alison F. Pease, MD
Sarah A. Hesselmann, MD
Anjali Modi, MD
Meghan Carter, MD
Andrew Wu, MD



1635 N. George Mason Drive
Suite 185
Arlington, VA 22205
Ph: 703-522-7300
Fx: 703-522-0495

07/20/2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital

COPN Request No. VA-8901

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a pediatrician with Pediatrics of Arlington, P.L.C., a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care.

When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience. We are delighted to have ambulatory surgical care for Children's National specialists in Northern Virginia, where families can receive that care closer to home.

Continuing surgical services at the Hamaker Court facility under Children's National Hospital's leadership will maintain an important pediatric resource, support continuity for patients and referring providers, and further the type of coordinated, collaborative pediatric care that PHN advances. The continued availability of outpatient surgical care at Hamaker Court will help reduce travel burdens, missed school and work, and unnecessary disruption for pediatric patients and families seeking specialized pediatric services.

This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink that reads "Mary Garrett MD". The signature is written in a cursive, flowing style.

Mary Garrett , MD

Medical Doctor

Pediatrics of Arlington, P.L.C

July 20, 2026

Virginia Pediatric & Adolescent Medicine, PLC

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a pediatrician, owner of Virginia Pediatrics and Adolescent Medicine, PLC a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care.

When our patients need top-quality specialty care, we think of Children's National, where we know they will receive expert, child-focused care from clinicians with deep pediatric experience. We are delighted to have ambulatory surgical care for Children's National specialists in Northern Virginia, where families can receive that care closer to home.

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This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

Marijana Ducic, MD
Medical Director
Virginia Pediatrics and Adolescent Medicine, PLC

July 20, 2026

Virginia Pediatric & Adolescent Medicine, PLC

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

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This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

Marijana Ducic, MD
Medical Director
Virginia Pediatrics and Adolescent Medicine, PLC



Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the Hamaker Court facility in Fairfax, Virginia. I am a pediatrician with Virginia Pediatric Group, a member practice of the Children's National Pediatric Health Network (PHN).

My practice and I have chosen to be members of PHN because we value its pediatric-focused, clinically integrated approach and its connection to Children's National Hospital. PHN supports collaboration between pediatric primary care and specialty providers, data sharing, best practices, and innovative strategies for shared care.

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This proposal is important for ensuring access to high-quality pediatric outpatient surgical services in Northern Virginia. For these reasons, I respectfully urge approval of Children's National Hospital's COPN application. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tuc Nguyen', with a stylized flourish at the end.

Tuc Nguyen, MD

ALLEN & ROCKS, INC.
ROCKS ENGINEERING CO.

1934 Old Gallows Road, Suite 500
Tysons, Virginia 22182

Michael R. F. Rocks
President

Office Direct: 703-848-2777
Cell: (301) 675-7560
e-mail: mrocks@rockseo.com

July 20, 2026

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond VA-23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb,

I am writing to support Children's National Hospital's COPN application to continue pediatric outpatient surgical services at Hamaker Court in Fairfax, Virginia. My family has relied on this facility for our child's care, and we have experienced the value it provides.

When your child needs surgery, everything feels overwhelming. What made such a difference for us was being able to receive specialized pediatric care close to home and in a place designed specifically for kids. We did not have to navigate the stress of traveling to Washington, D.C. for our child's surgery. Instead, we were able to stay in our community and receive outstanding care from people who clearly know how to work with children. Families in Northern Virginia need access to high-quality pediatric surgical care without having to leave the area. Keeping these services in Fairfax will help ensure that children can receive timely, specialized care in a setting that supports both them and their families.

Our experience at this facility has always been exceptional. The physicians, nurses, anesthesiologists, and support staff are compassionate, knowledgeable, and highly experienced in caring for children. I think it is incredibly important that families be able to continue seeing the same providers in the same location. There is a huge amount of comfort in going somewhere familiar when your child needs medical care. Losing this facility would create disruption for families who trust this team and rely on their services.

I respectfully urge you to approve this application and help ensure that families like mine continue to have access to this exceptional pediatric surgical facility close to home.

Sincerely,



Michael R. F. Rocks

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond VA-23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb,

I am writing to support Children's National Hospital's COPN application to continue pediatric outpatient surgical services at Hamaker Court in Fairfax, Virginia. I am a pediatric urologist who lives in Washington, D.C. and practices in both the District and Northern Virginia. When I had the choice of where to practice, I chose this site intentionally, because I knew my patients and their families would receive outstanding, specialized care from a team that clearly knows how to work with children.

This facility matters to me personally as well as professionally. When my own child needed surgery, I chose to have it done at PSV — both because I believe deeply in the quality of care my colleagues provide, and because of how much easier it made things, even for me, to minimize travel into the District.

Having worked in this region since 2018, I have seen firsthand what it means for a family to have specialized pediatric surgical care close to home. The stress of traveling into Washington, D.C. for a child's surgery is a real and undue burden for many Northern Virginia families — one that can prevent them from accessing the high-quality pediatric surgical care their children need. Keeping these services in Fairfax ensures that children can receive timely, specialized care in a setting that supports both them and their families, without adding a difficult commute for families who are already under significant stress.

The physicians, nurses, anesthesiologists, and support staff at this facility are compassionate, knowledgeable, and highly experienced in caring for children. Continuity matters enormously in pediatric care: it is critical that families be able to continue seeing the same providers, in the same familiar location, especially during what is already a stressful time. Losing this facility would disrupt care for the many families who trust this team and rely on their services.

I respectfully urge you to approve this application and help ensure that families across Northern Virginia continue to have access to this exceptional pediatric surgical facility close to home.

Sincerely,

Rachel Selekman, MD MAS
Medical Director of Informatics, Clinical Analytics & AI
Assistant Professor of Pediatric Urology
Pediatric Specialists of Virginia

Dr. B. Cameron Webb

State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond VA-23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb,

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When your child needs surgery, everything feels overwhelming. What made such a difference for us was being able to receive specialized pediatric care close to home and in a place designed specifically for kids. We did not have to navigate the stress of traveling to Washington, D.C. for our child's surgery. Instead, we were able to stay in our community and receive outstanding care from people who clearly know how to work with children. Families in Northern Virginia need access to high-quality pediatric surgical care without having to leave the area. Keeping these services in Fairfax will help ensure that children can receive timely, specialized care in a setting that supports both them and their families.

Our experience at this facility has always been exceptional. The physicians, nurses, anesthesiologists, and support staff are compassionate, knowledgeable, and highly experienced in caring for children. I think it is incredibly important that families be able to continue seeing the same providers in the same location. There is a huge amount of comfort in going somewhere familiar when your child needs medical care. Losing this facility would create disruption for families who trust this team and rely on their services.

I respectfully urge you to approve this application and help ensure that families like mine continue to have access to this exceptional pediatric surgical facility close to home.

Sincerely,

Julie A. Will
Julie A. Will
703.434.9907

Amaris Johnson Family

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond VA-23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb,

I am writing to support Children's National Hospital's COPN application to continue pediatric outpatient surgical services at Hamaker Court in Fairfax, Virginia. My family has relied on this facility for our child's care, and we have experienced the value it provides.

For most parents, having convenient, accessible medical care close to home is essential. As the parent of a child with complex medical needs, this is especially important because my child requires frequent appointments, tests, and other care. Although we sometimes need to travel to Children's National Hospital in Washington, D.C., we are grateful to have services available at Hamaker Court. Receiving specialized pediatric care close to home, in a setting designed specifically for children, has made a meaningful difference for our family. Families in Northern Virginia need access to high-quality pediatric surgical care without leaving the area. Keeping these services in Fairfax will help ensure that children receive timely, specialized care in a setting that supports both them and their families.

Our experience at this facility has always been exceptional. The physicians, nurses, and support staff are compassionate, knowledgeable, and highly experienced in caring for children. I think it is incredibly important that families be able to continue seeing the same providers in the same location. There is a huge amount of comfort in going somewhere familiar when your child needs medical care. Losing this facility would create disruption for families who trust this team and rely on their services.

I respectfully urge you to approve this application and help ensure that families like mine continue to have access to this high-quality pediatric surgical facility close to home.

Sincerely,

Mollie Johnson

Mother of Amaris Johnson

Amaris Johnson Family

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond VA-23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb,

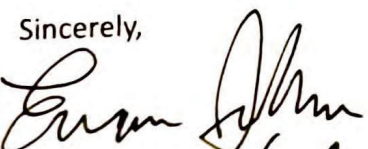
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Our experience at this facility has always been exceptional. The physicians, nurses, and support staff are compassionate, knowledgeable, and highly experienced in caring for children. I think it is incredibly important that families be able to continue seeing the same providers in the same location. There is a huge amount of comfort in going somewhere familiar when your child needs medical care. Losing this facility would create disruption for families who trust this team and rely on their services.

I respectfully urge you to approve this application and help ensure that families like mine continue to have access to this high-quality pediatric surgical facility close to home.

Sincerely,


Parent of Amaris Johnson

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital

COPN Request No. VA 8901

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board-certified OBGYN and I have been practicing in Northern Virginia for 3 years from my office located at 3023 Hamaker Court.

From a clinical perspective, the continued availability of a dedicated pediatric outpatient surgical hospital in Planning District 8 is essential. This need was recognized by the Virginia State Health Commissioner in issuing COPN No. VA-0442, which authorized a pediatric outpatient surgical hospital in Fairfax based on clear findings of public need. That underlying need has not diminished. If anything, it has become more pronounced as more pediatric procedures have appropriately shifted from inpatient to outpatient settings.

A substantial and growing proportion of pediatric surgical cases can be safely and appropriately performed in an ambulatory setting. These include common procedures across pediatric surgical subspecialties that do not require overnight hospitalization but still require specialized pediatric expertise. Having a dedicated outpatient surgical facility in Fairfax allows these patients to receive timely, high-quality care closer to home.

From a system-level clinical standpoint, the proposed outpatient surgical hospital plays a critical role in balancing capacity across the Children's National Hospital network. A significant portion of outpatient surgical volume originates from Northern Virginia patients. When these cases are appropriately performed in a dedicated ambulatory setting closer to their homes, it allows hospital-based operating rooms in Washington, D.C. to be reserved for higher-acuity and more medically complex pediatric cases. This improves overall system efficiency while maintaining appropriate alignment between patient need and site of care.

From a physician perspective, this system integration is one of the most important strengths of the proposal. Pediatric surgical care is highly dependent on coordination across multiple disciplines, including surgery, anesthesia, nursing, and subspecialty pediatrics. Embedding the outpatient surgical hospital within Children's National Hospital's broader system ensures that patients benefit from unified clinical standards, shared electronic medical records, and immediate access to hospital-based resources when needed.

It is also worth noting that ambulatory surgery centers are a well-established and highly effective model of care nationally. A large majority of surgical procedures across the United States are now performed in outpatient settings, with consistently high patient satisfaction and strong safety outcomes. These settings are associated with improved efficiency, including shorter turnover times between cases, reduced exposure to hospital-acquired infections, and a more predictable and family-centered care experience. These advantages are particularly meaningful in pediatrics, where minimizing stress and disruption for both children and their families is a core component of providing high-quality care.

In my view, this proposal represents the most seamless approach to maintaining essential pediatric outpatient surgical services in Northern Virginia. It preserves a proven model of care, strengthens regional access, and integrates fully with a leading pediatric health system that has the expertise and infrastructure to ensure high-quality outcomes. Many of my patients expressed a desire to have an ambulatory center closer to their home.

For these reasons, I urge you to approve this project. Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read 'Swetha Naroji', with a stylized flourish at the end.

Swetha Naroji

Pediatric and Adolescent Gynecology.



111 Michigan Avenue, NW
Washington, DC 20010-2970
Phone: 202-476-5000
Fax: 202-476-5001
ChildrensNational.org

Division of Pediatric Urology
Children's National Medical Center

Department of Urology
Department of Pediatrics
George Washington University
Medical Center

CNMC: (202) 476-5042
CNMC Fax: (202) 476-4739

Fairfax: (571) 766-3100
Annapolis (410) 266-6582
Shady Grove: (301) 424-1755
Frederick: (301) 682-6661
Lanham: (301) 276-91000

Attendings: Urology

Hans G. Pohl, M.D.
Division Chief

A. Barry Belman, M.D.
Chairman Emeritus

H. Gil Rushton, M.D.
Division Chief Emeritus

Daniel Casella, M.D.

Tanya Davis, M.D.

Cameron Hinkel, M.D.

Christina Ho, M.D.

Michael Hsieh, M.D.

Naida Kalloo, M.D.

Aaron Krill, M.D.

Rachel Selekman, M.D.

Briony Varda, M.D.

Physician Assistant:

Andrew Combs, PA-C
Sarah Elliott, PA
Hunter Gibbs, PA-C

Nurse Practitioners:

Christina Chen, FNP-C
Celicia Little, DNP, APRN, CPNP-PC, CNE
Mary Micker, RN, MSN, CPNP
Peri Harlan, RN, MSN, CPNP
Kaitlin Scarpace, FNP-BC

Nurses:

Nicole Allentuck, RN
Megan Bellagamba, RN
Rosemarie McClain, RN
Joy Thornton, RN

July 6, 2026

Certificate of Need Review Board

Re: Letter of Support for the Continued Operation of the Pediatric Specialists of Virginia Ambulatory Surgery Center Under Children's National

To the Members of the Review Board:

I am writing in my capacity as Chief of the Division of Pediatric Urology at Children's National Hospital to express my strongest support for the continued operation of the Pediatric Specialists of Virginia (PSV) Ambulatory Surgery Center following its acquisition by Children's National Hospital. As one of the highest-volume surgical users of the facility, I have firsthand knowledge of the essential role this ambulatory surgery center plays in providing timely, safe, and cost-effective surgical care to children throughout Northern Virginia and the greater Washington metropolitan region.

For many years, the PSV Ambulatory Surgery Center has served as an indispensable component of our regional pediatric surgical infrastructure. The facility has consistently provided an efficient, child-focused environment that allows pediatric surgeons, anesthesiologists, nurses, and perioperative staff to deliver high-quality outpatient surgical care while minimizing unnecessary utilization of hospital-based operating rooms. The ASC has become an integral extension of our clinical practice and has enabled our division to provide reliable access for thousands of children requiring elective surgical procedures.

From the perspective of Pediatric Urology, the ambulatory surgery center is uniquely suited for the large majority of procedures performed by our specialty. Common operations such as circumcision, orchiopexy, inguinal hernia and hydrocele repair, meatoplasty, ureteral stent removal, cystoscopy, endoscopic procedures, and numerous other outpatient reconstructive operations are ideally performed in the ASC setting. The availability of

dedicated pediatric operating rooms, experienced pediatric anesthesia teams, and specialized nursing staff results in outstanding patient experiences while maintaining the highest standards of safety and quality.

Equally important, continued operation of the facility as an ambulatory surgery center significantly improves access to care. Northern Virginia continues to experience substantial population growth, increasing demand for pediatric specialty services, and prolonged waiting times for elective surgical procedures. Preservation of the ASC allows Children's National to continue meeting these needs by expanding procedural capacity outside of the inpatient hospital environment. Without this resource, many routine outpatient procedures would necessarily compete for limited operating room time within the hospital, delaying care for children requiring both ambulatory and more complex inpatient surgery.

The transition of ownership from Pediatric Specialists of Virginia to Children's National represents an organizational change rather than a change in the delivery of patient care. The same physicians, pediatric specialists, clinical teams, and referral networks will continue to provide care for the communities they have served for many years. Maintaining the ASC ensures continuity of care for patients and families while preserving an established system that has demonstrated exceptional clinical performance and operational efficiency.

The ambulatory surgery center also directly supports the academic and clinical mission of Children's National. By appropriately shifting outpatient procedures to the ASC, hospital operating room capacity is preserved for medically complex patients requiring tertiary and quaternary pediatric care. This improves overall system efficiency, strengthens access for children with the greatest medical needs, and allows Children's National to fulfill its mission as the region's premier pediatric referral center while simultaneously expanding access to routine surgical care in the community.

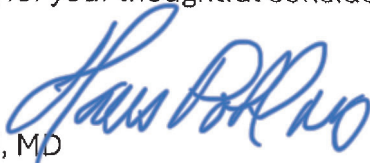
Children and families consistently benefit from ambulatory surgery centers through shorter wait times, streamlined scheduling, lower overall healthcare costs, reduced exposure to hospitalized patients, and a family-centered environment specifically designed for pediatric outpatient surgery. These advantages are well documented and align with national efforts to provide high-value care in the most appropriate clinical setting.

As Chief of Pediatric Urology, I strongly believe that continued operation of this ambulatory surgery center is critical to maintaining access to high-quality pediatric surgical care across Northern Virginia and the surrounding region. The facility has become an essential component of our regional healthcare delivery system, and its continued use under Children's National ownership will enhance—not diminish—our ability to serve children and their families.

I respectfully urge approval of the Certificate of Need application to ensure uninterrupted operation of this important pediatric ambulatory surgery center.

Thank you for your thoughtful consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Hans Pohl, MD". The signature is fluid and cursive, with the first name "Hans" being the most prominent.

Hans Pohl, MD
Chief, Division of Pediatric Urology
Children's National Hospital

Dr. B. Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond, VA 23219

Re: Children's Hospital d/b/a Children's National Hospital
COPN Request

Dear Dr. Webb:

I am writing in strong support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia. I am a board certified OB/GYN with specialty training in Pediatric and Adolescent Gynecology and I have been practicing in Northern Virginia for 5 years from my office located at 3023 Hamaker Court in Fairfax, VA. I have previously operated at the pediatric outpatient surgical hospital in Northern Virginia when I was affiliated with a different pediatric subspecialty group and since that time have had a growing number of patients and families express interest in undergoing outpatient surgical care in Northern Virginia.

From a clinical perspective, the continued availability of a dedicated pediatric outpatient surgical hospital in Planning District 8 is essential. This need was recognized by the Virginia State Health Commissioner in issuing COPN No. VA-0442, which authorized a pediatric outpatient surgical hospital in Fairfax based on clear findings of public need. That underlying need has not diminished. If anything, it has become more pronounced as more pediatric procedures have appropriately shifted from inpatient to outpatient settings.

A substantial and growing proportion of pediatric surgical cases can be safely and appropriately performed in an ambulatory setting. These include common procedures across pediatric surgical subspecialties that do not require overnight hospitalization but still require specialized pediatric expertise. Having a dedicated outpatient surgical facility in Fairfax allows these patients to receive timely, high-quality care closer to home.

From a system-level clinical standpoint, the proposed outpatient surgical hospital plays a critical role in balancing capacity across the Children's National Hospital network. A significant portion of outpatient surgical volume originates from Northern Virginia patients. When these cases are appropriately performed in a dedicated ambulatory setting closer to their homes, it allows hospital-based operating rooms in Washington, D.C. to be reserved

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From a physician perspective, this system integration is one of the most important strengths of the proposal. Pediatric surgical care is highly dependent on coordination across multiple disciplines, including surgery, anesthesia, nursing, and subspecialty pediatrics. Embedding the outpatient surgical hospital within Children's National Hospital's broader system ensures that patients benefit from unified clinical standards, shared electronic medical records, and immediate access to hospital-based resources when needed.

It is also worth noting that ambulatory surgery centers are a well-established and highly effective model of care nationally. A large majority of surgical procedures across the United States are now performed in outpatient settings, with consistently high patient satisfaction and strong safety outcomes. These settings are associated with improved efficiency, including shorter turnover times between cases, reduced exposure to hospital-acquired infections, and a more predictable and family-centered care experience. These advantages are particularly meaningful in pediatrics, where minimizing stress and disruption for both children and their families is a core component of providing high-quality care.

In my view, this proposal represents the most seamless approach to maintaining essential pediatric outpatient surgical services in Northern Virginia. It preserves a proven model of care, strengthens regional access, and integrates fully with a leading pediatric health system that has the expertise and infrastructure to ensure high-quality outcomes.

For these reasons, I urge you to approve this project. Thank you for your consideration.

Sincerely,

Allison Mayhew
Allison Mayhew

Director, Pediatric and Adolescent Gynecology

Division of Colorectal and Pelvic Reconstruction

Children's National Hospital



Michael J. Friedlander, Ph.D.
Vice President, Health Sciences & Technology
2 Riverside Circle, Roanoke, VA 24016
(540) 526-2013
friedlan@vtc.vt.edu

Dr. B Cameron Webb
State Health Commissioner
Virginia Department of Health
Madison Building
109 Governor Street, 13th Floor
Richmond VA, 23219

**Re: Children's Hospital d/b/a Children's National Hospital
COPN Request No. VA-8901**

Dear Dr. Webb:

On behalf of Virginia Tech, I write in support of Children's National Hospital's Certificate of Public Need (COPN) application to continue pediatric outpatient surgical services at the existing Hamaker Court facility in Fairfax, Virginia.

Virginia Tech and Children's Hospital share a longstanding and growing partnership focused on advancing pediatric health care, research, training and innovation throughout the region. Since 2019, our institutions have collaborated through the Children's National Research & Innovation Campus (CNRIC) in Washington, D.C., which was established as the nation's first innovation campus dedicated exclusively to pediatric research. In 2025, Virginia Tech and Children's National Hospital expanded our research partnership to focus on discoveries in pediatric cancer and other childhood diseases, developing new diagnostic and therapeutic tools, and training the next generation of researchers including physician-scientists. This work reflects our institutions' shared commitment to improving the lives of children and families.

Virginia Tech greatly values its collaboration with Children's National Hospital and appreciates the organization's continued investment in pediatric health, research, education and regional healthcare access. We believe this project represents an important step in sustaining and strengthening pediatric services for Northern Virginia families. The proposed project preserves access to a well-established pediatric outpatient surgical facility that provides children and families with convenient, high-quality care closer to home in an appropriate outpatient setting. Children's National has demonstrated leadership in pediatric medicine, research, and family-centered care, and we believe this project will help ensure continued access to these important services for families. Moreover, our growing programs for training graduate and medical students involved in biomedical research in the northern Virginia - metro DC area that benefit from the collaborative partnership with Children's National would be facilitated by this initiative.

For these reasons, we respectfully support approval of this COPN application.

Sincerely,

A handwritten signature in blue ink that reads 'Michael J. Friedlander'.

Michael J. Friedlander, Ph.D.
Vice President for Health Sciences and Technology, Virginia Tech
Executive Director, Fralin Biomedical Research Institute at Virginia Tech Carilion
Senior Dean for Research, Virginia Tech Carilion School of Medicine

EXHIBIT IV-H-3

July 7, 2026.

VIA U.S. Mail

Farouk Omar
Administrator
Fairfax Surgical Center
10730 Main Street
Fairfax, VA 22030

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Omar:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Vineet Mehan
Director
Dominion Plastic Surgery
2755 Hartland Rd., STE 300
Falls Church, VA 22043

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Dr. Mehan:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Christy Clark
Administrator
Haymarket Surgery Center
15195 Heathcote Blvd., STE 210
Haymarket, VA 20169

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Clark:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Rachelle Shepherd
Administrator
HealthQare Services ASC
1005 Glebe Road, STE 200
Arlington, VA 22201

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Shepherd:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Rina Bansal
President
Inova Alexandria Hospital
4320 Seminary Road
Alexandria, VA 22304

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Dr. Bansal:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Michelle Roybal
Administrator
Inova Ambulatory Surgery Center at Lorton
9321 Sanger Street STE 200
Lorton, VA 22079

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Roybal:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Raj Chand
President
Inova Fair Oaks Hospital
3600 Joseph Siewick Drive
Fairfax, VA 22033

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Dr. Chand:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Steve Narang
President
Inova Fairfax Hospital
3300 Gallows Road
Falls Church, VA 22042

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Dr. Narang:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Michelle Roybal

Administrator

Inova Loudoun Ambulatory Surgery Center

44035 Riverside Parkway, STE 200

Leesburg, VA 20176

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Roybal:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc:

B. Cameron Webb, State Health Commissioner

Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Susan Carroll
President
Inova Loudoun Hospital
44045 Riverside Parkway
Leesburg, VA 20176

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Carroll:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Roberta Tinch
President
Inova Mount Vernon Hospital
2501 Parker's Lane
Alexandria, VA 22306

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Tinch:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Nina Turner
Administrator
Inova Surgery Center at Franconia-Springfield
6355 Walker Lane, STE 200
Alexandria, VA 22310

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Turner:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Michelle Roybal
Administrator
Inova Oakville Ambulatory Surgery Center
400 Fannon St., Level 2
Alexandria, VA 22301

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Roybal:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Janet Nagy
Director of Perioperative Services
Kaiser Permanente Tysons Corner Surgery Center
8008 Westpark Drive, 5th Floor
McLean, VA 22102

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Nagy:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Robert Brown

Manager

Kaiser Permanente Woodbridge Surgery Center

13285 Minnieville Road, STE 205

Woodbridge, VA 22192

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Brown:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Julie Billingsley
Administrator
Lake Ridge Ambulatory Surgery Center
12825 Minnieville Road, STE 204
Woodbridge, VA 22192

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Billingsley:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Chief Administrative Officer
Inova Franconia-Springfield Surgery Center II
7000 Beulah Street, Level 2
Alexandria, VA 22315

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Sir or Madam:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Patricia Redding
Administrator
McLean Ambulatory Surgery Center
7601 Lewinsville Road, STE 440
McLean, VA 22102

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Redding:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Chief Administrative Officer
North Virginia Surgicenter
13350 Franklin Farm Road, STE 100
Herndon, VA 20171

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Sir or Madam:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Haresh Alaini
Medical Director
Northern Virginia Eye Surgery Center
2710 Prosperity Avenue, STE 150
Fairfax, VA 22031

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Dr. Alaini

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Sheree Lopez
Adminstrator
Northern Virginia Surgery Center
3620 Joseph Siewick Drive, STE 202
Fairfax, VA 22033

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Lopez:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

William Judd

COO

Pediatric Specialists of Virginia

3023 Hamaker Ct., STE 400

Fairfax, VA 22031

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Judd:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Christy Clark
Adminstrator
Prince William Ambulatory Surgery Center
8644 Sudley Road, STE 201
Manassas, VA 20110

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Clark:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Nathan Vooyo
CEO
Reston Hospital Center
1850 Town Center Parkway
Reston, VA 20190

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Vooyo:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Bridget Roque
Administrator
Reston Surgery Center
1860 Town Center Drive, STE G100
Reston, VA 20190

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Roque:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Paul Gaden
Regional President
Sentara Northern Virginia Medical Center
2300 Opitz Boulevard
Woodbridge, VA 22191

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Gaden:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Nathan Vooyo
CEO
Stone Springs Hospital Center
24440 Stone Springs Blvd.
Dulles, VA 20166

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Vooyo:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Christopher Piper
Administrator
Stone Springs Ambulatory Surgery Center
24570 Medical Dr.
Dulles, VA 20166

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Piper:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Amanda Welch
Vice President
UVA Health Haymarket Medical Center
15225 Healthcote Blvd.
Haymarket, VA 20169

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Welch:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Michael Barkema
Assistant Vice President
UVA Health Prince William Medical Center
8700 Sudley Road
Manassas, VA 20110

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Barkema:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Christopher Lane
President & CEO
Virginia Hospital Center
1701 N. George Mason Drive
Arlington, VA 22205

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Mr. Lane:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Stephanie Sherwood
Administrator
McLean Tysons Corner Orthopedic Surgery Center
1760 Old Meadow Rd. STE 500
McLean, VA 22102

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Ms. Sherwood:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

July 7, 2026.

VIA U.S. Mail

Chief Administrative Officer
VHC Ambulatory Surgery Center - Alexandria
3601 Eisenhower Avenue
Alexandria, VA 22304

**RE: COPN Request No. VA-8901
Children's Hospital d/b/a/ Children's National Hospital
Fairfax County, Virginia
Establish an Outpatient Surgical Hospital with 2 General Purpose
Operating Rooms**

Dear Sir or Madam:

I am writing to advise you that Children's Hospital d/b/a Children's National Hospital intends to submit a Certificate of Public Need (COPN) application in the September 10, 2026 Batch Review Cycle. The application will request approval to establish an outpatient surgical hospital with two general purpose operating rooms, located at 3023 Hamaker Court, Fairfax, Virginia 22031 in Planning District 8, Health Planning Region II.

Should you have any questions, please call me at 202-476-5141.

Sincerely,



Elizabeth M. Wells, MD, MHS
Executive Vice President
Chief Clinical Officer and Physician-in-Chief
Children's National Hospital
Washington, D.C.

cc: B. Cameron Webb, State Health Commissioner
Antwon Jacobs, COPN Project Supervisor, Division of Certificate of Public Need

EXHIBIT V-H-2

Children's National Medical Center and Subsidiaries
Consolidated Statements of Operations
Years Ended June 30, 2025 and 2024

<i>(in thousands)</i>	2025	2024
Operating revenue and other support		
Net patient service revenue	\$ 1,626,480	\$ 1,469,766
Capitation revenue	208,216	188,688
Grant revenue	149,738	146,414
Other operating revenue	123,369	134,500
Contributions	23,388	17,321
Net assets released from restrictions used for operations	65,373	57,946
Total operating revenue and other support	<u>2,196,564</u>	<u>2,014,635</u>
Expenses		
Salaries, wages, and benefits	1,261,804	1,161,636
Supplies and other	615,046	550,343
Medical claims expense	95,459	98,488
Depreciation and amortization	119,848	112,467
Provision for insurance	22,465	25,699
Interest and amortization	31,892	30,750
Development expense	27,054	27,423
Total expenses	<u>2,173,568</u>	<u>2,006,806</u>
Operating income	<u>22,996</u>	<u>7,829</u>
Non-operating revenues and expenses		
Investment return, net	120,033	120,880
Other non-operating loss, net	-	(138)
Total non-operating revenues and expenses	<u>120,033</u>	<u>120,742</u>
Excess of revenues over expenses	143,029	128,571
Contributions from noncontrolling interests	923	-
Distributions to noncontrolling interests	(1,483)	-
Released from restriction for property and equipment	2,564	2,165
Increase in net assets without donor restrictions	<u>\$ 145,033</u>	<u>\$ 130,736</u>

The accompanying notes are an integral part of these consolidated financial statements.

Children's National Medical Center and Subsidiaries
Consolidated Statements of Changes in Net Assets
Years Ended June 30, 2025 and 2024

<i>(in thousands)</i>	2025	2024
Net assets without donor restrictions		
Excess of revenues over expenses	\$ 143,029	\$ 128,571
Contributions from noncontrolling interests	923	-
Distributions to noncontrolling interests	(1,483)	-
Released from restriction for property and equipment	2,564	2,165
Increase in net assets without donor restrictions	<u>145,033</u>	<u>130,736</u>
Net assets with donor restrictions		
Contributions	64,591	35,930
Investment return, net	39,828	37,943
Released from restrictions	(67,937)	(60,111)
Change in value of split interest agreements	631	168
Loss from uncollectible pledges	(1,994)	(244)
Increase in net assets with donor restrictions	<u>35,119</u>	<u>13,686</u>
Change in net assets	180,152	144,422
Net assets		
Beginning of year	<u>1,562,811</u>	<u>1,418,389</u>
End of year	<u>\$ 1,742,963</u>	<u>\$ 1,562,811</u>

The accompanying notes are an integral part of these consolidated financial statements.

EXHIBIT V-H-3

Children's National Hospital
PSV ASC Scenario 1: OP Hospital Billing

	<u>Yr1</u>	<u>Yr2</u>
Statement of Operations		
Operating Revenue		
Gross Patient Revenue	34,009,294	35,029,573
Total Deductions	<u>(22,140,294)</u>	<u>(22,804,502)</u>
Net Patient Revenue	11,869,000	12,225,070
Other Operating Revenue	<u>-</u>	<u>-</u>
Total Operating Revenue	<u>11,869,000</u>	<u>12,225,070</u>
Operating Expense		
Salaries	3,545,523	3,687,344
Benefits	709,105	737,469
Supplies	621,004	645,845
Pharmaceuticals	99,216	103,185
Other	1,010,264	1,050,675
Depreciation	42,667	42,667
10% Contingency	598,511	622,452
Total Operating Expense	<u>\$ 6,626,290</u>	<u>\$ 6,224,517</u>
Operating Margin		
	5,242,710	6,000,553
Operating Margin %	44.2%	49.1%
EBITDA Margin		
	5,285,377	6,043,220
EBITDA Margin %	44.5%	49.4%